Leadership Studies focuses on the universal phenomenon of leadership in human groups. Leadership Studies asks what leadership means within a wide variety of social contexts—whether in a family, a team, a theatre company, a philanthropy, a university, a multinational corporation, or a nation-state waging war. It seeks to understand the dynamics of the relationships between leaders and followers. It studies authority, power, and influence. It seeks to grasp the bases of legitimacy that leaders claim, and followers grant, in all of these relationships.

Through a wide range of courses in the social sciences and the humanities, the curriculum addresses a number of questions. How do we define leadership? What are the bases of leaders’ legitimacy in different historical contexts? How should we understand the variation between leaders emerging through tradition, charisma, and legal sanction? How do different types of leaders exercise and maintain their authority? What are the distinctive habits of mind of leaders in different cultural settings? What are the moral dilemmas that leaders across all settings face? What are the typical challenges to established leadership? How does one analyze the experiences of leaders in widely disparate contexts to generate systematic comparative understandings of why history judges some leaders great and others failures? How and why do these evaluations about the efficacy of leaders shift over time?

To meet the requirements of the concentration, students must complete one of the two sequences outlined below (6 courses total). Additional and/or substitute electives are offered each year; students should consult the course offerings in the catalog for the full list of elective offerings in a given year and contact the chair if they wish to suggest additional courses that might count toward the concentration.

**LEADERSHIP STUDIES—TRADITIONAL TRACK**

The introductory course:

LEAD/PSCI 125 Visionaries, Pragmatists, and Demagogues: An Introduction to Leadership Studies

One required course on ethical issues related to leadership, typically:

PHIL 119(S) SEM Justice, Democracy and Freedom: Plato with Footnotes

  Taught by: Jana Sawicki
  [Catalog details]

PSCI 203(F, S) SEM Introduction to Political Theory

  Taught by: Nimu Njoya, Laura Ephraim
  [Catalog details]

Two core courses dealing with specific facets or domains of leadership, such as:

ARTH 501 / LEAD 301 / ARTH 303(S) SEM Museums: History and Practice

  Taught by: Michael Conforti
  [Catalog details]

ASTR 240 / LEAD 240 / STS 240 SEM Great Astronomers and Their Original Publications

  Taught by: Jay Pasachoff
  [Catalog details]

CLAS 323 / HIST 323 / LEAD 323 LEC From Achilles to Alexander: Leadership and Community in Ancient Greece

  Taught by: Kerry Christensen

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Leadership Studies (Div II)
Chair: Professor Justin Crowe

Advisory Committee

- Magnús T. Bernhardsson, Brown Professor of History and Faculty Affiliate in Arabic Studies, Leadership Studies and Religion; affiliated with: Religion Department, Leadership Studies Program; on leave Fall 2021
- Justin Crowe, Chair of Leadership Studies and Professor of Political Science; affiliated with: Leadership Studies Program
- Susan Dunn, Massachusetts Professor of Humanities; affiliated with: Leadership Studies Program
- Ted Gup, George R. Goethals Distinguished Visiting Professor of Leadership Studies
- Richard H. Immerman, Stanley Kaplan Distinguished Visiting Professor of American Foreign Policy
- James McAllister, Fred Greene Third Century Professor of Political Science; affiliated with: Leadership Studies Program
- Nicole E. Mellow, Professor of Political Science; affiliated with: Leadership Studies Program; on leave Spring 2022
- Mason B. Williams, Assistant Professor of Leadership Studies and Political Science; affiliated with: Political Science Department; on leave Fall 2021
Catalog details
HIST 111 / ARAB 111 / LEAD 150 SEM Movers and Shakers in the Middle East
Taught by: Magnus Bernhardsson

Catalog details
HIST 207 / GBST 101 / ARAB 207 / LEAD 207 / JWST 217 / REL 239 LEC The Modern Middle East
Taught by: Magnus Bernhardsson

Catalog details
LEAD 205 / PSCI 212 LEC From Tocqueville to Trump: Leadership and the Making of American Democracy
Taught by: Mason Williams

Catalog details
LEAD 212 / HIST 393 SEM Sister Revolutions in France and America
Taught by: Susan Dunn

Catalog details
LEAD 285 / PSCI 285 / HIST 354(F) SEM The Revolutionary Generation: Galaxy of Leaders
Taught by: Susan Dunn

Catalog details
LEAD 320 / PSCI 320 SEM Heroes and Villains: Iconic Leadership and the Politics of Memory
Taught by: Mason Williams

Catalog details
LEAD 402 SEM The Art of Presidential Leadership
Taught by: Susan Dunn

Catalog details
LEAD 425 / PSCI 357(S) SEM Leadership and the Anxieties of Democracy
Taught by: Mason Williams

Catalog details
PSCI 206 / LEAD 206 TUT Dangerous Leadership in American Politics
Taught by: Nicole Mellow

Catalog details
PSCI 215 / LEAD 215 SEM Race and Inequality in the American City
Taught by: Mason Williams

Catalog details
PSCI 216 / LEAD 216(F) LEC American Constitutionalism I: Structures of Power
Taught by: Justin Crowe

Catalog details
PSCI 217 / LEAD 217(S) LEC American Constitutionalism II: Rights and Liberties
Taught by: Justin Crowe

Catalog details
PSCI 218 / LEAD 218 SEM The American Presidency
Taught by: Nicole Mellow

Catalog details
PSCI 310 / LEAD 332 SEM New York City Politics from the Blackout to Bloomberg
Taught by: Mason Williams

Catalog details
PSCI 312 / LEAD 312 TUT American Political Thought
Taught by: Justin Crowe

Catalog details
PSCI 314 / LEAD 314(F) TUT How Change Happens in American Politics
Taught by: Nicole Mellow

Catalog details
PSCI 345 / ASIA 345 SEM The Meaning of Life and Politics in Ancient Chinese Thought
Taught by: George Crane

One Leadership Studies Winter Study course (listed separately in the catalog)

Capstone course:
LEAD 425 Leadership and the Anxieties of Democracy

LEADERSHIP STUDIES—KAPLAN PROGRAM IN U.S. FOREIGN POLICY TRACK

An introductory course:
HIST 262 The United States and the World, 1776 to 1914

HIST 263 The United States and the World, 1914 to the Present

PSCI/LEAD 120 America and the World
One required course on issues related to American domestic leadership, such as:

LEAD 125 / PSCI 125(S) SEM Visionaries, Pragmatists, and Demagogues: An Introduction to Leadership Studies
    Taught by: Mason Williams
    Catalog details
LEAD 205 / PSCI 212 LEC From Tocqueville to Trump: Leadership and the Making of American Democracy
    Taught by: Mason Williams
    Catalog details
LEAD 258 / PSCI 258(F) SEM The Media and American Democracy
    Taught by: Ted Gup
    Catalog details
LEAD 285 / PSCI 285 / HIST 354(F) SEM The Revolutionary Generation: Galaxy of Leaders
    Taught by: Susan Dunn
    Catalog details
LEAD 320 / PSCI 320 SEM Heroes and Villains: Iconic Leadership and the Politics of Memory
    Taught by: Mason Williams
    Catalog details
LEAD 369 / PSCI 369 SEM The Crisis of Leadership
    Taught by: Mason Williams
    Catalog details
PSCI 206 / LEAD 206 TUT Dangerous Leadership in American Politics
    Taught by: Nicole Mellow
    Catalog details
PSCI 218 / LEAD 218 SEM The American Presidency
    Taught by: Nicole Mellow
    Catalog details
PSCI 310 / LEAD 332 SEM New York City Politics from the Blackout to Bloomberg
    Taught by: Mason Williams
    Catalog details

Three required courses dealing with specific facets of American foreign policy leadership, such as:

HIST 263 / LEAD 261 LEC The United States and the World, 1898 to the Present
    Taught by: Jessica Chapman
    Catalog details
HIST 388 SEM Decolonization and the Cold War
    Taught by: Jessica Chapman
    Catalog details
HIST 389 / ASIA 389 / LEAD 389 SEM The Vietnam Wars
    Taught by: Jessica Chapman
    Catalog details
PSCI 225 / LEAD 225 LEC International Security
    Taught by: Galen E Jackson
    Catalog details
PSCI 262 / HIST 261 / LEAD 262(F, S) LEC America and the Cold War
    Taught by: James McAllister, Richard Immerman
    Catalog details
PSCI 266(S) LEC The United States and Latin America
    Taught by: James Mahon
    Catalog details
PSCI 364(F) TUT Noam Chomsky and the Radical Critique of American Foreign Policy
    Taught by: James McAllister
    Catalog details

One capstone course:

LEAD/PSCI 327 Leadership and Strategy
LEAD 330/PSCI 420 The Nuclear Revolution
LEAD/PSCI 365 U.S. Grand Strategy
PSCI 361 The CIA and American Foreign Policy
LEAD 425 Leadership and the Anxieties of Democracy

(There is no official Winter Study component to the American Foreign Policy Leadership track; students who wish to count a Winter Study course toward that track should contact the chair.)

For either track, students should check with the program chair to see if other courses not listed here might count as electives.

HONORS IN LEADERSHIP STUDIES

Although there currently is no Honors route in the Leadership Studies program, it often is possible for students pursuing the concentration to undertake an Honors project within their major disciplines on topics that enables them to develop and explore their interests in Leadership Studies. Faculty in the program are happy to discuss this possibility with concentrators and to help them develop suitable Honors thesis topics. In some cases, depending on the topic and the department involved, a faculty member in the program might also be able to serve as an official or unofficial co-supervisor for an Honors project in another discipline.

FAQ

Students MUST contact departments/programs BEFORE assuming study away credit will be granted toward the major or concentration.

Can your department or program typically pre-approve courses for major/concentration credit?

Yes, in some cases, if appropriate course information is available in advance (e.g. syllabi and/or course descriptions), though students should be sure to contact the program chair.

What criteria will typically be used/required to determine whether a student may receive major/concentration credit for a course taken while on study away?

Course title and description.

Does your department/program place restrictions on the number of major/concentration credits that a student might earn through study away?

Not formally, but, typically, one course per semester abroad is counted toward the concentration.

Does your department/program place restrictions on the types of courses that can be awarded credit towards your major?

No.

Are there specific major requirements that cannot be fulfilled while on study away?

Yes: the introductory course and the senior capstone.

Are there specific major requirements in your department/program that students should be particularly aware of when weighing study away options? (Some examples might include a required course that is always taught in one semester, laboratory requirements.)

Yes: the introductory course has historically been taught only in one semester (usually the fall).

Give examples in which students thought or assumed that courses taken away would count toward the major or concentration and then learned they wouldn’t:

None to date.

LEAD 120  (S)  America and the World

Cross-listings:  LEAD 120  GBST 101  PSCI 120

Secondary Cross-listing

This course will help students understand the US role in the world. US wealth and military power force its leaders to make choices that no other leaders in the world confront. Students will learn to evaluate the decisions that US leaders have made on a wide range of difficult foreign policy issues, including: rising Chinese power; Russian moves in Ukraine; nuclear proliferation to Iran; terrorist threats; humanitarian disasters in Syria and Libya; and long-term challenges like climate change. We will not only describe American involvement in various international issues but also seek to understand the reasons why the US perhaps should or should not be involved, and we will see why such careful reasoning only sometimes gains traction in actual US foreign policy debates. Finally, we will assess whether US foreign policy decisions are coherent - that is, whether the US can be said to follow a "grand strategy." By the end of the course, students will develop their ability to think about foreign policy issues, improving their ability to participate in public life as engaged citizens.

Class Format: lecture/discussion

Requirements/Evaluation: short papers, class participation, and final exercise
This course introduces students to the major issues in the study of leadership, a central concept in the study of politics. The first part of the course will examine key theoretical problems that have occupied political thinkers from Plato and Confucius to Machiavelli and the American framers: What makes a leader successful? What kinds of regimes best serve to encourage good leaders and to constrain bad ones? What is the relationship between leadership and morality—can the ends justify the means? What functions does leadership fill, and what challenges do leaders face, in modern democratic states? The second half of the course will look at leaders in action, charting the efforts of politicians, intellectuals, and grassroots activists to shape the worlds in which they live. Case studies will include antislavery politics and the American Civil War; the global crises of the 1930s and 1940s; and the social movements of the 1960s and 1970s. In addition to active class participation, students will be expected to write a 5-page proposal for a research paper on a leader of their choice, a 10-page research paper, an in-class midterm exam, and a cumulative, in-class final exam.

Requirements/Evaluation: active class participation, 5-page research proposal, 10-page research paper, in-class midterm exam, and a cumulative in-class final exam

Prerequisites: none

Enrollment Limit: 25

Enrollment Preferences: first-year students and sophomores

Expected Class Size: 25

Grading: no pass/fail option, no fifth course option

Unit Notes: subfield open in Political Science major

Distributions: (D2)

This course is cross-listed and the prefixes carry the following divisional credit:

LEAD 125 (D2) PSCI 125 (D2)

Attributes: LEAD American Domestic Leadership

Spring 2022

SEM Section: 01   TF 2:35 pm - 3:50 pm   Mason B. Williams

LEAD 127  (S)  America First? The Trump Era and the Future of World Politics

Cross-listings: LEAD 127  PSCI 127

"America First" was a slogan and a perspective on foreign policy adopted by isolationists like Charles Lindberg in the 1930's. In the aftermath of Pearl Harbor and the Second World War, a strong bipartisan consensus emerged around the principles of liberal international internationalism and "America First" perspectives were marginalized in American politics. However, with the election of Donald Trump, the American presidency is now in the hands of someone who proudly claims the America first mantle. This course provides a historical and theoretical context for understanding what is unique about President Trump's approach to American foreign policy in the 21st century. Particular attention will be devoted to the contrast between the views
of Trump and those of the American foreign policy establishment over issues such as NATO, nuclear proliferation, Russia, immigration, terrorism, free trade, and conflicts in the Middle East.

**Requirements/Evaluation:** two analytical essays, short response papers, and final group project

**Prerequisites:** none

**Enrollment Limit:** 20

**Enrollment Preferences:** potential political science majors and leadership studies concentrators (foreign policy track)

**Expected Class Size:** 20

**Grading:** no pass/fail option, no fifth course option

**Distributions:** (D2)

This course is cross-listed and the prefixes carry the following divisional credit:

LEAD 127 (D2) PSCI 127 (D2)

**Attributes:** PSCI International Relations Courses

Not offered current academic year

**LEAD 150 (F) Movers and Shakers in the Middle East**

**Cross-listings:** ARAB 111 HIST 111 LEAD 150

**Secondary Cross-listing**

This course examines the careers, ideas, and impact of leading politicians, religious leaders, intellectuals, and artists in the Middle East in the twentieth century. Utilizing biographical studies and the general literature on the political and cultural history of the period, this course will analyze how these individuals achieved prominence in Middle Eastern society and how they addressed the pertinent problems of their day, such as war and peace, relations with Western powers, the role of religion in society, and the status of women. A range of significant individuals will be studied, including Gamal Abd al-Nasser, Mustafa Kemal Ataturk, Ayatollah Khomeini, Muhammad Mussadiq, Umm Khulthum, Sayyid Qutb, Anwar Sadat, Naghuib Mahfouz, and Huda Shaarawi.

**Requirements/Evaluation:** class participation, short essays, and a final paper

**Prerequisites:** first-year or sophomore standing; juniors or seniors with permission of instructor

**Enrollment Limit:** 19

**Enrollment Preferences:** first-year students, and then sophomores who have not previously taken a 100-level seminar

**Expected Class Size:** 15-19

**Grading:** yes pass/fail option, yes fifth course option

**Distributions:** (D2)

This course is cross-listed and the prefixes carry the following divisional credit:

ARAB 111 (D2) HIST 111 (D2) LEAD 150 (D2)

**Attributes:** GBST Middle Eastern Studies Electives  HIST Group E Electives - Middle East  JWST Elective Courses  LEAD Facets or Domains of Leadership

Not offered current academic year

**LEAD 205 (S) From Tocqueville to Trump: Leadership and the Making of American Democracy (DPE)**

**Cross-listings:** LEAD 205 PSCI 212

**Primary Cross-listing**

America's founders didn't mean to create a democracy. But since the Revolution, leaders have been fighting to make real for all Americans the promise of government of, by, and for the people. In this course, we will look at how leaders have marshaled ideas, social movements, and technological changes to expand the scope of American democracy--and the reasons they have sometimes failed. We will examine how founders such as Benjamin Franklin and James Madison envisioned the relation between the people and the government; how workers, African Americans, and women fought to participate in American politics; and how globalization, polarization, and inequality are straining American democracy and political leadership in the 21st century. We will examine leadership to better understand American democracy--and vice versa. We will ask: What explains why some leaders have succeeded where others have failed? Have some periods of American democratic politics been more amenable to particular kinds
of leadership than others? What makes American political leadership distinctive in international comparison? Who, exactly, has been permitted to participate in American politics, and on what terms? How has the relation between the governors and the governed changed over time, and what factors and events have shaped those relations? How has America’s democratic experiment compared with (and interacted with) democracy elsewhere in the world? Is America really a democracy at all?

Requirements/Evaluation: bi-weekly short writing assignments, term paper, midterm and final in-class exams
Prerequisites: none
Enrollment Limit: 25
Enrollment Preferences: Leadership Studies concentrators and Political Science majors
Expected Class Size: 25
Grading: no pass/fail option, no fifth course option

Distributions: (D2) (DPE)
This course is cross-listed and the prefixes carry the following divisional credit:
LEAD 205 (D2) PSCI 212 (D2)

Difference, Power, and Equity Notes: Using conceptual tools drawn from political science and history, it offers students a deep understanding of the roots of contemporary issues of difference, power, and equity in American public life as well as a better sense of how and why power relations and modes of inclusion/exclusion are subject to change.

Attributes: LEAD American Domestic Leadership LEAD Facets or Domains of Leadership PSCI American Politics Courses
Not offered current academic year

LEAD 206  (F)  Dangerous Leadership in American Politics

Cross-listings: LEAD 206  PSCI 206

Secondary Cross-listing
"Donald Trump, Hillary Clinton, Ted Cruz, Bernie Sanders. What do Americans want from their political leaders?". A common assumption is that those who do it well--whether in the presidency, the parties, social movements, organizations, or local communities--are just and legitimate agents of democratic change, and those most celebrated are those who have helped the country make progress toward its ideals. Yet to rest on this is too simple as it is, in part, an artifact of historical construction. Assessing leadership in the moment is complicated because leaders press against the bounds of political convention--as do ideologues, malcontents, and lunatics. Indeed, a central concern of the founders was that democracy would invite demagogues who would bring the nation to ruin. Complicating things further, the nature of democratic competition is such that those vying for power have incentive to portray the opposition’s leadership as dangerous. How do we distinguish desirable leadership from dangerous leadership? Can they be the same thing? Many who today are recognized as great leaders were, in their historical moment, branded dangerous. Others, whose ambitions and initiatives arguably undermined progress toward American ideals, were not recognized as dangerous at the time. In this tutorial, we will explore the concept of dangerous leadership in American history, from inside as well as outside of government. What constitutes dangerous leadership, and what makes a leader dangerous? Is it the person or the context? Who decides? How do we distinguish truly dangerous leadership from the perception of dangerous leadership? Does dangerous describe the means or the ends of leadership? Does it matter? Is leadership that privileges desirable ends, such as justice or security, at the expense of democratic means acceptable? Is democratic leadership in service of “dangerous” goals acceptable, and what are these goals?

Requirements/Evaluation: six 5-page essays; six 2-page response papers; and one final 5-page rewritten essay
Prerequisites: none
Enrollment Limit: 10
Enrollment Preferences: Political Science majors and Leadership Studies concentrators
Expected Class Size: 10
Grading: no pass/fail option, no fifth course option
Distributions: (D2)
This course is cross-listed and the prefixes carry the following divisional credit:
LEAD 206 (D2) PSCI 206 (D2)

Attributes: LEAD American Domestic Leadership LEAD Facets or Domains of Leadership PSCI American Politics Courses
Not offered current academic year
LEAD 207 (F) The Modern Middle East (DPE)

Cross-listings: HIST 207 JWST 217 REL 239 ARAB 207 GBST 101 LEAD 207

Secondary Cross-listing

This survey course addresses the main economic, religious, political and cultural trends in the modern Middle East. Topics to be covered include the cultural diversity of the Middle East, relations with Great Powers, the impact of imperialism, the challenge of modernity, the creation of nation states and nationalist ideologies, the discovery of oil, radical religious groups, and war and peace. Throughout the course these significant changes will be evaluated in light of their impact on the lives of a variety of individuals in the region and especially how they have grappled differently with increasing Western political and economic domination.

Requirements/Evaluation: participation, two short papers, quizzes, midterm, and final exam

Prerequisites: none

Enrollment Limit: 40

Enrollment Preferences: History & Arabic majors, and Jewish studies concentrators; completion of course admission survey if overenrolled

Expected Class Size: 30-40

Grading: yes pass/fail option, yes fifth course option

Distributions: (D2) (DPE)

This course is cross-listed and the prefixes carry the following divisional credit:

HIST 207 (D2) JWST 217 (D2) REL 239 (D2) ARAB 207 (D2) GBST 101 (D2) LEAD 207 (D2)

Difference, Power, and Equity Notes: This course introduces students to the incredible diversity of the Middle East. It will explore how people of different backgrounds and in different situations have responded in diverse ways to the problems of the day. Students will acquire the critical tools to assess a number of interpretations of the past and how to understand and appreciate the many narratives in the Middle East today that have profound political and cultural implications.

Attributes: GBST Middle Eastern Studies Electives HIST Group E Electives - Middle East JWST Elective Courses LEAD Facets or Domains of Leadership

Not offered current academic year

LEAD 212 (S) Sister Revolutions in France and America

Cross-listings: LEAD 212 HIST 393

Primary Cross-listing

In the late-eighteenth century, two revolutions burst forth--they were the most striking and consequential events in modern history, decisive turning-points that transformed society and politics. The American Revolution led to an enduring and stable democratic republic whereas the French Revolution was followed by a turbulent succession of Empires and restorations of the monarchy. France did not have a sustainable republic until 1870. We will analyze in detail and in depth the ideas and theories of the leaders of both revolutions in order to understand why the American Revolution took a moderate course and why the French Revolution took a more radical course and plunged into violence and terror. We will read the writings of Washington, Jefferson, Madison, Hamilton, Rousseau, Robespierre, Saint-Just, Tocqueville, Edmund Burke and others.

Requirements/Evaluation: three papers, several class presentations, and active participation in class discussions

Prerequisites: none

Enrollment Limit: 15

Enrollment Preferences: students with backgrounds in American history, French history or Political Science

Expected Class Size: 15

Grading: no pass/fail option, no fifth course option

Distributions: (D2)

This course is cross-listed and the prefixes carry the following divisional credit:

LEAD 212 (D2) HIST 393 (D2)

Attributes: HIST Group C Electives - Europe and Russia HIST Group F Electives - U.S. + Canada HIST Group P Electives - Premodern LEAD Facets or Domains of Leadership
LEAD 214  (F)  The Economics of National Defense

Cross-listings: ECON 217  LEAD 214

Secondary Cross-listing

National defense is one of the largest components of the US Federal Budget (~15%) and remains a significant part of the nation's GDP (~3%). The study of defense economics in this course will apply principles of microeconomics and macroeconomics to analyze, within the context of national security strategy and policy, issues concerning resource allocation in wartime and peacetime, labor supply and demand, industrial organization and defense acquisition, and the formation and maintenance of alliances. While the focus of the course will be on economics, to provide context on what makes defense economics a special topic, we will also consider questions unique to the military such as how to deter conflict, how to fight wars, how to provide humanitarian assistance and protection to civilians in conflict or disaster areas, and how the national defense may adapt to issues like climate change. We will also consider historical examples from America's wars--e.g., the Civil War, World War 2, Vietnam, and the more recent conflicts in Iraq and Afghanistan. The plan is to use a variety of sources--academic materials, popular media such as news footage and films, and guest speakers--to provide a full-range of perspective on the course topics.

Class Format: Mix of lecture and discussion

Requirements/Evaluation: Individual Papers, Group Paper and Presentation, Midterm and Final Exam

Prerequisites: ECON 110 and ECON 120

Enrollment Limit: 25

Enrollment Preferences: Juniors and seniors

Expected Class Size: 20

Grading: yes pass/fail option, no fifth course option

Distributions: (D2)

This course is cross-listed and the prefixes carry the following divisional credit:

ECON 217 (D2) LEAD 214 (D2)

Fall 2021

LEC Section: 01    TR 11:20 am - 12:35 pm     Neal J. Rappaport

LEAD 215  (S)  Race and Inequality in the American City

Cross-listings: LEAD 215  PSCI 215

Secondary Cross-listing

In the past half-century, American cities have gotten both much richer and much poorer. The making of "luxury cities" has gone hand-in-hand with persistent, concentrated poverty, extreme racial segregation, mass incarceration, and failing public services-social problems borne primarily by people of color. This course will examine the political underpinnings of inequality in American cities, with particular attention to the racialization of inequality. Among the topics we will cover are: the structures of urban political power; housing and employment discrimination; the War on Crime and the War on Drugs (and their consequence, mass incarceration); education; and gentrification. We will ask: How have city leaders and social movements engaged with urban problems? How have they tried to make cities more decent, just, and sustainable? Under what circumstances has positive leadership produced beneficial outcomes, and in what circumstances has it produced perverse outcomes? We will engage primarily with political science, but also with scholarship in other disciplines, including sociology, history, geography, and legal studies, all of which share an interest in the questions we will be exploring. Students will leave this course with a deeper understanding of contemporary urban problems, a knowledge of the political structures within which those problems are embedded, and a better sense of the challenges and opportunities leaders face in contemporary urban America.

Requirements/Evaluation: class participation; several short essays and a longer paper with presentation

Prerequisites: none

Enrollment Limit: 25

Enrollment Preferences: Political Science majors and Leadership Studies concentrators

Expected Class Size: 25

Grading: no pass/fail option, no fifth course option
LEAD 216  (F)  American Constitutionalism I: Structures of Power

Cross-listings:  PSCI 216  LEAD 216

Secondary Cross-listing

How has the American Constitution been debated and understood over time? What is the relationship between constitutional and political change? This course examines the historical development of American constitutional law and politics from the Founding to the present. Our focus is on structures of power -- the limits on congressional lawmaking, growth of presidential authority, establishment of judicial review, conflicts among the three branches of the federal government, and boundaries between the federal and state and local governments. The specific disputes under these rubrics range from secession to impeachment, gun control to child labor, waging war to spurring commerce; the historical periods to be covered include the Marshall and Taney Court years, the Civil War and Reconstruction, the Progressive Era, the New Deal, the Warren Court, and the contemporary conservative ascendancy. Readings are drawn from Supreme Court opinions, presidential addresses, congressional debates and statutes, political party platforms, key tracts of American political thought, and secondary scholarship on constitutional development. Throughout the semester, our goal will be less to remember elaborate doctrinal rules and multi-part constitutional "tests" than to understand the changing nature of, and changing relationship between, constitutional power and constitutional meaning in American history.

Class Format: discussion

Requirements/Evaluation:  three 5- to 7-page essays, a final exam, and class participation

Prerequisites:  none

Enrollment Limit:  25

Enrollment Preferences:  Political Science majors

Expected Class Size:  25

Grading:  yes pass/fail option,  yes fifth course option

Distributions:  (D2)

This course is cross-listed and the prefixes carry the following divisional credit:

PSCI 216 (D2) LEAD 216 (D2)

Attributes:  JLST Interdepartmental Electives  LEAD Facets or Domains of Leadership  POEC U.S. Political Economy + Public Policy Course  PSCI American Politics Courses

Fall 2021

LEC Section: 01  MWF 11:00 am - 12:15 pm  Justin Crowe

LEAD 217  (S)  American Constitutionalism II: Rights and Liberties

Cross-listings:  LEAD 217  PSCI 217

Secondary Cross-listing

How has the American Constitution been debated and understood over time? What is the relationship between constitutional and political change? This course examines the historical development of American constitutional law and politics from the Founding to the present. Our focus is on rights and liberties -- freedom of speech and religion, property, criminal process, autonomy and privacy, and equality. The specific disputes under these rubrics range from abortion to affirmative action, hate speech to capital punishment, school prayer to same-sex marriage; the historical periods to be covered include the early republic, the ante-bellum era, the Civil War and Reconstruction, World Wars I and II, the Warren Court, and contemporary America. Readings are drawn from Supreme Court opinions, presidential addresses, congressional debates and statutes, political party platforms, key tracts of American political thought, and secondary scholarship on constitutional development. Throughout the semester, our goal will be less to remember elaborate doctrinal rules and multi-part constitutional "tests" than to understand the changing nature of, and changing relationship between,
constitutional rights and constitutional meaning in American history.

**Requirements/Evaluation:** three 5- to 7-page essays, a final exam, and class participation

**Prerequisites:** none

**Enrollment Limit:** 25

**Enrollment Preferences:** Political Science majors

**Expected Class Size:** 25

**Grading:** yes pass/fail option, yes fifth course option

**Distributions:** (D2)

This course is cross-listed and the prefixes carry the following divisional credit:

LEAD 217 (D2) PSCI 217 (D2)

**Attributes:** JLST Interdepartmental Electives  LEAD Facets or Domains of Leadership  POEC U.S. Political Economy + Public Policy Course  PSCI American Politics Courses

Spring 2022

LEC Section: 01  MWF 11:00 am - 12:15 pm  Justin Crowe

LEAD 218 (S) The American Presidency

**Cross-listings:** PSCI 218 LEAD 218

**Secondary Cross-listing**

Many argue that the presidency has been fundamentally changed by the tenure of Donald Trump. Is this right? To study the presidency is to study human nature and individual personality, constitution and institution, rules and norms, strategy and contingency. This course will examine the problems and paradoxes that attend the exercise of the most powerful political office in the world's oldest democracy: Can an executive office be constructed with sufficient energy to govern and also be democratically accountable? What are the limits on presidential power? How much do we attribute the shaping of politics to the agency of the individual in the office and to what extent are politics the result of structural, cultural, and institutional factors? Are the politics of the presidency different in foreign and domestic policy? How are national security concerns balanced with the protection of civil rights and liberties? How is the office and purpose of the presidency affected by an economic order predicated on private capital? By the character of the occupant? Exploration of these and other questions will lead us to examine topics such as presidential selection, the bases of presidential power, character and leadership issues, congressional-executive interactions, social movement and interest group relations, and the media. Attention will focus largely on the modern presidency, though older historical examples will also be used to help us gain perspective on these problems.

**Class Format:** This course will be taught as a hybrid class, with a mixture of in-person and remote sessions for all students. The course will feature both seminar discussion and several small group research projects.

**Requirements/Evaluation:** three 5 to 7 page papers, small group projects, and class participation involving weekly writing

**Prerequisites:** none

**Enrollment Limit:** 12

**Enrollment Preferences:** Political Science majors and Leadership studies concentrators

**Expected Class Size:** 12

**Grading:** no pass/fail option, no fifth course option

**Distributions:** (D2)

This course is cross-listed and the prefixes carry the following divisional credit:

PSCI 218 (D2) LEAD 218 (D2)

**Attributes:** LEAD American Domestic Leadership  LEAD Facets or Domains of Leadership  PSCI American Politics Courses

Not offered current academic year

LEAD 219 (F) Women and Girls in (Inter)National Politics (DPE)

**Cross-listings:** INTR 219 AFR 217 WGSS 219 AMST 217 LEAD 219
Secondary Cross-listing
This tutorial focuses on the writings and autobiographies of women who have shaped national politics through social justice movements in the 20th-21st centuries. Women and girls studied include: Fannie Lou Hamer, Shirley Chisholm, Safiya Bukhari, Erica Garner, Greta Thunberg, Malala Yousafzai, Marielle Franco, Winnie Mandela.

Requirements/Evaluation: Weekly 5-page primary analytical papers and 2-page response papers.

Prerequisites: none

Enrollment Limit: 10

Enrollment Preferences: Juniors and seniors, sophomores.

Expected Class Size: 10

Grading: no pass/fail option, no fifth course option

Distributions: (D2) (DPE)

This course is cross-listed and the prefixes carry the following divisional credit:
INTR 219 (D2) AFR 217 (D2) WGSS 219 (D2) AMST 217 (D2) LEAD 219 (D2)

Difference, Power, and Equity Notes: This tutorial examines how girls and women confront capitalism, imperialism, climate devastation, patriarchy and poverty. The national and international movements that they participated in or led were based on shifting the balance of powers towards the impoverished, colonized, and imprisoned.

Fall 2021
TUT Section: T1 TBA Joy A. James

LEAD 220 (S) Cold War Intellectuals: Civil Rights, Writers and the CIA (DPE)

Cross-listings: AFR 224 PSCI 221 AMST 201 LEAD 220 INTR 220

Secondary Cross-listing
This tutorial focuses on US-based views of the Cold War. It examines how intelligence agencies and intellectuals, as well as government officials, viewed civil rights, human rights, and US hegemony. Readings include: Williams J. Maxwell (F. B. Eyes: How J. Edgar Hoover’s Ghostreaders Framed African American Literature); James Baldwin (The Fire Next Time); Ralph Ellison (The Collected Essays of Ralph Ellison); Report to the President by the Commission on CIA Activities Within the United States (1975, VP Nelson Rockefeller, chair); Hugh Wilford (The Mighty Wurlitzer: How the CIA Played America); Hannah Arendt (The Origins of Totalitarianism; On Violence; "Reflections on Little Rock"); Frances Stonor Saunders (Who Paid the Piper? The CIA and the Cultural Cold War). Students alternate weekly between 5-page primary and 2-page secondary papers on assigned readings.

Requirements/Evaluation: Attend all classes; submit completed papers 24hours before seminar meets.

Prerequisites: none

Enrollment Limit: 10

Enrollment Preferences: Juniors and Seniors.

Expected Class Size: 10

Grading: no pass/fail option, no fifth course option

Distributions: (D2) (DPE)

This course is cross-listed and the prefixes carry the following divisional credit:
AFR 224 (D2) PSCI 221 (D2) AMST 201 (D2) LEAD 220 (D2) INTR 220 (D2)

Difference, Power, and Equity Notes: This tutorial examines the Cold War between the US and the USSR and attempts to use intellectuals to shape and promote the objectives of powerful state entities. The power struggle between the two "superpowers" impacted cultural production and authors. Some of those authors influenced or enlisted into the Cold War sought equity and equality for their communities and eventually fought against the very political powers that employed them.

Not offered current academic year

LEAD 221 (F) Examining Inconvenient Truths: Climate Science meets U.S. Senate Politics (WS)
Former President Barack Obama once said: "There's one issue that will define the contours of this century more dramatically than any other, and that is the urgent threat of a changing climate." While consensus regarding the causes and impacts of climate change has been growing steadily among scientists and researchers (and to some extent, the general public) over the past two decades, the U.S. has yet to confront this issue in a manner consistent with its urgency. This lack of action in the U.S. is at least partly due to the fact that science provides necessary but insufficient information towards crafting effective climate change legislation and the unfortunate fact that climate change has become a highly partisan issue. The primary objective of this tutorial will be to help students develop a greater understanding of the difficulties associated with crafting climate change legislation, with an emphasis on the role of science and politics within the legislative process. To this end, the tutorial will address how the underlying scientific complexities embedded in most climate policies (e.g., offsets, carbon capture and sequestration, uncertainty and complexity of the climate system, leakage) must be balanced by and blended with the different operational value systems (e.g., economic, social, cultural, religious) that underlie U.S. politics. Over the course of this tutorial, students will develop a nuanced sense of how and when science can support the development of comprehensive national climate change legislation within the current partisan climate. This course will take a practical approach, where students will craft weekly policy oriented documents (e.g., policy memos, action memos, research briefs) targeted to selected members of the current U.S. Senate Environment and Public Works Committee, the committee that has historically held jurisdiction over a majority of the major climate change bills that have moved through the legislative process. This course is in the Oceans and Climate group for the Geosciences major.

Requirements/Evaluation: weekly papers (2 - 5 pages in length) and a final oral presentation
Prerequisites: none
Enrollment Limit: 10
Enrollment Preferences: sophomores, Geosciences and Environmental Studies juniors and seniors
Expected Class Size: 10
Grading: no pass/fail option, no fifth course option
Distributions: (D3) (WS)
This course is cross-listed and the prefixes carry the following divisional credit:
GEOS 221 (D3) ENVI 222 (D3) LEAD 221 (D3)
Writing Skills Notes: You will learn to write in a variety of policy-focused formats
Attributes: ENVI Environmental Policy EXPE Experiential Education Courses GEOS Group A Electives - Climate + Oceans
Not offered current academic year

LEAD 223 (S) Roman History
Cross-listings: CLAS 223 HIST 223 LEAD 223
Secondary Cross-listing
The history of ancient Rome can be seen as an account of formative events, practices, and thought in the history of western culture; it also is the history of the most far-reaching experience of diverse cultures, beliefs, and practices known in the Western tradition until modern times. By studying Roman history from Rome's emergence in central Italy in the 7th century BCE through the reign of the emperor Constantine in the early fourth century CE, we will see the complex and fascinating results of an ambitious, self-confident nation's evolution, transformation, and expansion throughout the Mediterranean world. We will consider questions such as, How did a republic with an aversion to autocratic rule and devotion to libertas understand its existence as an imperial power as well as its own elite's dominant rule over Romans and non-Romans alike? How and why did the Roman republic and its deeply entrenched republican ideology give way to the effective rule by one man, Augustus, and the increasingly monarchical rule of the emperors who followed? Did Roman political life in the later republic cause the violence that left it in crisis, or did the persistence of violence in Roman life account for the nature of Roman politics? Who were the non-elites of Rome, Italy, and the Roman empire that often get left in the shadows in our ancient sources? Who were the important writers, politicians, poets, philosophers, and innovators whose works constitute a rich cultural heritage worthy of both appreciation and critique? Throughout the course there will be an emphasis on the problems of historical and cultural interpretation, on how the Roman experience is relevant to our own, and, importantly, on the pleasures of historical investigation. Readings for this course will include a variety of original sources, a range of scholarly essays on specific topics, and a textbook that will provide our chronological framework.

Class Format: This course will be taught in hybrid mode. Assignments will consist of readings, case studies, short writing assignments and student-led discussions both in-class and via GLOW. Some elements will be offered asynchronously and/or optionally depending on the needs of students studying remotely. Please email the instructor with any questions you have about the structure or nature of the class or about what to expect if you are studying remotely.
LEAD 225  (F)  International Security

Cross-listings:  PSCI 225  LEAD 225

Secondary Cross-listing

This course deals with basic questions about war and peace. What are the major causes of war? Why do leaders choose to use violence in the pursuit of political objectives? How does the threat of war shape international politics and diplomatic outcomes? How are wars fought? What are their consequences? And why do states sometimes seek to cooperate to achieve their objectives and other times settle disputes through force or the threat of force? To address these questions, this course covers a number of specific topics: the causes, conduct, and consequences of the two world wars; the origins, course, and end of the Cold War; the influence of nuclear weapons on international security; regional conflicts and rivalries; regime type and international conflict; alliances and patron-client relationships; diplomacy; crisis decision-making; asymmetric conflicts; and great power politics, grand strategy, and international order.

Requirements/Evaluation:  class participation, one 6- to 8-page paper, midterm, final
Prerequisites: none
Enrollment Limit:  25
Expected Class Size:  25
Grading:  no pass/fail option,  yes fifth course option
Distributions:  (D2)

This course is cross-listed and the prefixes carry the following divisional credit:

PSCI 225 (D2) LEAD 225 (D2)

Attributes:  GBST Borders, Exiles + Diaspora Studies Electives  LEAD American Foreign Policy Leadership  PSCI International Relations Courses

Not offered current academic year

LEAD 227  (S)  International Relations of the Middle East

Cross-listings:  PSCI 227  LEAD 227

Secondary Cross-listing

This is a course about the Middle East in international politics. The structure of the course combines political science concepts with a detailed survey of the region's diplomatic history. Classes will be taught remotely. The basic format of the course will be to combine brief lectures--either posted on the class website beforehand or given at the start of each class--with an in-depth discussion of each class session's topic. The goal of these discussions is to generate debates over the conceptual, historical, and policy significance of the subjects that we cover. Specifically, the first section of the course will cover the emergence of the Persian Gulf as an area of strategic importance in international politics; U.S. policy toward Saudi Arabia and Iran after World War II; the origins of the Arab-Israeli dispute; the June 1967 and October 1973 Middle East conflicts; Egyptian-Israeli peace; the Iranian Revolution and the Iran-Iraq War; the 1991 Persian Gulf War and its consequences; and the rise of Al Qaeda, Hezbollah, and Hamas. The second part of the course focuses on the Iraq War and its consequences; the rise of ISIS; the Arab Spring; Turkey's changing foreign relations; and the war in
Syria. The last section of the course covers contemporary policy challenges confronting the Middle East.

**Class Format:** This course will be taught remotely. There will be brief lectures, which will be either put on the work website prior to class or given at the start of each class. But the class will mainly consist of in-depth, synchronous classroom discussions.

**Requirements/Evaluation:** class participation, two 6- to 8-page papers, final

**Prerequisites:** none

**Enrollment Limit:** 12

**Enrollment Preferences:** Political Science majors with an International Relations concentration, History majors

**Expected Class Size:** 12

**Grading:**  no pass/fail option,  yes fifth course option

**Distributions:** (D2)

This course is cross-listed and the prefixes carry the following divisional credit:

PSCI 227 (D2) LEAD 227 (D2)

**Attributes:** GBST Middle Eastern Studies Electives  PSCI International Relations Courses

**Not offered current academic year**

**LEAD 239 (S) Music in the Global Cold War (WS)**

**Cross-listings:** MUS 239  LEAD 239

**Secondary Cross-listing**

Throughout the Cold War (1947-1991), music was deployed as a weapon, as a source of nationalist and ideological inspiration, as a form of political protest and resistance, and as propaganda. Music both echoed and helped shape political views and, therefore, prompted various forms of regulation and censorship (McCarthyism in the U.S.; the Union of Soviet Composers). To counter Soviet claims of American cultural inferiority and racism, the U.S. sponsored numerous musical diplomacy efforts showcasing both jazz (Armstrong; Ellington; Brubeck) and classical musicians and composers (Bernstein; American orchestras). Cold War politics and the threat of nuclear war influenced musical styles (Copland; Soviet Socialist Realism; the popular American folk music revival; serialism; rock behind the Iron Curtain), specific musical events (Tokyo East West Music Encounter; concerts celebrating the fall of the Berlin Wall), and individual careers (Shostakovich; Robeson; Van Cliburn). To investigate music's political roles and capacity for expressing communist and democratic capitalist ideologies, we will adopt a case study approach. The Cold War was a global political and, frequently, militaristic struggle. Though our focus will be on music in the U.S.S.R. and U.S.A., we will also consider musical developments impacted by the Cold War throughout Western and Eastern Europe, in Latin America, and in East Asia.

**Class Format:** Hybrid, meeting twice per week. Class discussion will be central to this course.

**Requirements/Evaluation:**  20% = Participation; 20% = Paper #1, 5-6 pages; 25% = Paper #2, 8 pages; 35% = Paper #3, 12 pages, due during exam period

**Prerequisites:** none

**Enrollment Limit:** 19

**Enrollment Preferences:** Students with relevant experience in Political Science, History, or Music studies.

**Expected Class Size:** 12

**Grading:**  yes pass/fail option,  yes fifth course option

**Distributions:** (D1) (WS)

This course is cross-listed and the prefixes carry the following divisional credit:

MUS 239 (D1) LEAD 239 (D1)

**Writing Skills Notes:** Students will write three papers during the semester: a 6 page, 8 page, and a 12 page paper. Drafts of papers 2 and 3 will be required prior to the due dates listed below. This is a "writing skills" course. Students will receive detailed comments on each paper, allowing them to build upon those comments in subsequent writing assignments.

**Not offered current academic year**

**LEAD 240 (F) Great Astronomers and Their Original Publications (WS)**

**Cross-listings:** ASTR 240  STS 240  HSCI 240  LEAD 240
In this course we will study some of the greatest figures in astronomy and consider their leadership in advancing progress in the field. We will consider their lives and works, especially as represented by original copies of their books and other publications. These great astronomers include: 16th century, Nicolaus Copernicus (heliocentric universe); Tycho Brahe (best pre-telescopic observations); Johannes Kepler (laws of planetary motion, 1609, 1619); Johannes Hevelius and Elisabeth Hevelius (atlases of the Moon and of stars, 1647, and 1687); Isaac Newton (laws of universal gravitation and of motion, 1687); 18th century, Edmond Halley (Miscellanea curiosa, eclipse maps, 1715, 1724); John Flamsteed and Margaret Flamsteed (Atlas Coelestis, 1729); and William Herschel and Caroline Herschel (1781, 1798). Also, from more recent times in which original works are often articles rather than books: 20th century, Albert Einstein (special relativity, 1905; general relativity, 1916); Marie Curie (radioactivity); Cecilia Payne-Gaposchkin (hydrogen dominating stars, 1929), Edwin Hubble (Hubble's law, 1929); Vera Rubin (dark matter, 1970s); Jocelyn Bell Burnell (pulsar discovery, 1968); and 21st century: Wendy Freedman (Universe's expansion rate, 2000s). First editions will be available in Williams's Chapin Library of rare books, and facsimiles or digital copies will be provided for remote learning. We will also consider how such original materials are collected and preserved, and look at examples from the wider world of rarities, such as a leaf from the Gutenberg Bible (c. 1450) and a Shakespeare First Folio (1623, with a discussion of astronomical references in Shakespeare's plays). We evaluate a trove of books and papers about historic transits of Venus. We discuss matters of fraud and authenticity, especially the case of a purported Sidereus Nuncius, shown to be a modern construction. The course will be taught in collaboration between an astronomer and a rare books librarian, with remote lectures by experts from around the world.

Class Format: Meeting on campus in the Chapin Library classroom (Sawyer 452) or remotely; students who are not on campus can visit the original books at a later time/year.

Requirements/Evaluation: class participation, two 5-page intermediate papers, and a final 15-page paper; student choice of additional readings from a provided reading list

Prerequisites: none

Enrollment Limit: 12

Expected Class Size: 12

Grading: yes pass/fail option, yes fifth course option

Distributions: (D3)  (WS)

This course is cross-listed and the prefixes carry the following divisional credit:
ASTR 240 (D3) STS 240 (D2) HSCI 240 (D3) LEAD 240 (D3)

Writing Skills Notes: Comments on submitted papers will aid in writing skills

Attributes: LEAD Facets or Domains of Leadership

Not offered current academic year

LEAD 254  (F)  Sovereignty, Resistance, and Resilience: Native American Histories to 1865  (DPE)

Cross-listings: HIST 254  AMST 254  LEAD 254

Secondary Cross-listing

This course surveys Native American/Indigenous North American histories from creation through the U.S. Civil War, tracing the complex ways that tribal nations and communities have shaped North America. It also introduces foundational methodologies in Native American and Indigenous Studies and strategies for pursuing decolonizing scholarship and action. Beginning with the diverse Indigenous societies that inhabited the Americas millennia before Columbus's arrival, it discusses the cultural complexity of Native peoples, nations, and worldviews rooted in particular ecosystems and homelands, as well as accounts of beginnings and migrations. It addresses how Native peoples confronted grievous epidemics resulting from the "Columbian Exchange," and contended with Euro-colonial projects of "discovery" and colonization. Indigenous nations' multifaceted efforts to maintain sovereignty and lands through eras of pervasive violence and removal are discussed, as well as the important yet under-recognized ways that Native communities negotiated the tumultuous era and conflicting allegiances of the Civil War. The course centers on Indigenous actors-intellectuals, diplomats, legal strategists, knowledge keepers, spiritual leaders, artists, and others-and consistently connects historical events with present-day debates over land, historical memory, education, and activism. Additionally, it provides an opportunity to engage with original materials pertaining to Native histories in the Williams College Archives/Special Collections and Art Museum. While the scope of the course is continental and transoceanic, it devotes significant attention to the Native Northeast and the particular Indigenous homelands in which Williams College is located.

Class Format: Remote class. Class will blend short pre-recorded lectures with weekly Zoom discussion sections/seminar format, plus time for virtual one-on-one conversations with the instructor.
Requirements/Evaluation: active participation in class discussion, several short essays based on readings and discussion topics, (virtual) museum/archives exercise, final essay
Prerequisites: none
Enrollment Limit: 15
Enrollment Preferences: History or American Studies majors, followed by first- and second-year students
Expected Class Size: 15
Grading: yes pass/fail option, yes fifth course option
Distributions: (D2) (DPE)
This course is cross-listed and the prefixes carry the following divisional credit:
HIST 254 (D2) AMST 254 (D2) LEAD 254 (D2)
Difference, Power, and Equity Notes: This course intensively explores Native American/Indigenous North American histories, experiences, and forms of critical and creative expression, as well as responses to and engagements with Euro-American settler colonialism. It guides students into methodologies central to Native American and Indigenous Studies (NAIS), and gives opportunities for oral and written reflections on NAIS approaches to historical themes and sources, as well as decolonizing methodologies more broadly.
Attributes: HIST Group F Electives - U.S. + Canada  HIST Group P Electives - Premodern
Not offered current academic year

LEAD 258 (F) The Media and American Democracy
Cross-listings: LEAD 258 PSCI 258
Primary Cross-listing
The course examines the relationship between the press and government, its watchdog function, how social media and the Internet are changing its role, the emergence of independent investigative bodies such as Pro Publica, and the myriad ways in which the press has helped shape American history, for better or worse. The course goes behind the headlines to examine the delicate interplay between government and press, peels back the familiar classics of American journalism, but also incorporates the current conflicts and tensions between the press and government. In the new age, how does the press define or redefine balance, neutrality, the quest for objectivity, and restraint. Who is a journalist, a once relatively easy question, but one now fraught with complexity? There has been a tectonic shift in the fundamental standards and practices of the press in recent years. What are those changes and how does it augur for the future of the press and democratic institutions?
Requirements/Evaluation: Several short papers, 10-15 page research paper.
Prerequisites: None
Enrollment Limit: 14
Enrollment Preferences: Preference to Leadership Studies concentrators and Political Science majors.
Expected Class Size: 14
Grading: yes pass/fail option, no fifth course option
Distributions: (D2)
This course is cross-listed and the prefixes carry the following divisional credit:
LEAD 258 (D2) PSCI 258 (D2)
Attributes: LEAD American Domestic Leadership

Fall 2021
SEM Section: 01  W 1:10 pm - 3:50 pm  Ted Gup

LEAD 261 (F) The United States and the World, 1898 to the Present
Cross-listings: LEAD 261 HIST 263
Secondary Cross-listing
This survey course examines the United States and the World since 1898. Students will be introduced to key diplomatic developments since the Spanish-American War, when the country began its ascendance to hegemonic power from which it is now in retreat. American power reached its apex
during the Cold War, but that conflict and its offshoots like the Vietnam War brought about crises over national identity and values that remain unresolved. Readings and discussions will focus on issues of ideology, empire and neo-imperialism, domestic politics and foreign policy, and the relationship between culture and foreign relations.

Class Format: discussion

Requirements/Evaluation: class participation, pop quizzes, short papers, a midterm exam, and a final exam

Prerequisites: none

Enrollment Limit: 40

Enrollment Preferences: first- and second-year students, then History majors

Expected Class Size: 25-30

Grading: yes pass/fail option, yes fifth course option

Distributions: (D2)

This course is cross-listed and the prefixes carry the following divisional credit:

LEAD 261 (D2) HIST 263 (D2)

Attributes: HIST Group F Electives - U.S. + Canada LEAD American Foreign Policy Leadership

Not offered current academic year

LEAD 262 (F)(S) America and the Cold War

Cross-listings: HIST 261 PSCI 262 LEAD 262

Secondary Cross-listing

This course examines the rise and fall of the Cold War, focusing on four central issues. First, why did America and the Soviet Union become bitter rivals shortly after the defeat of Nazi Germany? Second, was one side primarily responsible for the length and intensity of the Cold War in Europe? Third, how did the Cold War in Europe lead to events in other areas of the world, such as Cuba and Vietnam? Finally, could the Cold War have been ended long before the collapse of the Soviet Union in 1989? Political scientists and historians continue to argue vigorously about the answers to all these questions. We examine both traditional and revisionist explanations of the Cold War, as well as the new findings that have emerged from the partial opening of Soviet and Eastern European archives. The final section of the course examines how scholarly interpretations of the Cold War continue to influence how policymakers approach contemporary issues in American foreign policy.

Class Format: lecture/discussion

Requirements/Evaluation: one medium length paper, an in-class midterm and final exam, and a series of short assignments

Prerequisites: none; PSCI 202 is recommended but not required

Enrollment Limit: 19

Enrollment Preferences: Political Science majors and Leadership Studies concentrators

Expected Class Size: 19

Grading: yes pass/fail option, yes fifth course option

Distributions: (D2)

This course is cross-listed and the prefixes carry the following divisional credit:

HIST 261 (D2) PSCI 262 (D2) LEAD 262 (D2)

Attributes: HIST Group F Electives - U.S. + Canada LEAD American Foreign Policy Leadership PSCI International Relations Courses

Fall 2021

LEC Section: 01 M 7:00 pm - 9:40 pm James McAllister, Richard H. Immerman

Spring 2022

LEC Section: 01 Cancelled

LEAD 270 (F) Sport and the Global Color Line (DPE)

Cross-listings: HIST 270 LEAD 270 AFR 270
Secondary Cross-listing

Throughout the twentieth century, African Americans have broken racial barriers, confronted racial stereotypes, and garnered unprecedented success within popular culture, most notably sport. In this course, students will explore the relationship of the black athlete to the color line. We will complicate the historical view of sport as a site of professional advancement and race reform by demonstrating how societal racial practices were reconstructed within athletics. In essence, this course will emphasize the role sport performed in structuring racial exclusion as athletic arenas—like movie theaters, railroads, schools, and other public sites—shaped what Historian Grace Elizabeth Hale has termed the "culture of segregation." Though our primary focus will be on the experiences African Americans encountered, we will also probe the color line beyond its typical black-white binary. Thus, we will examine the achievements and altercations that other ethnic and racial groups realized in their transnational push for equality and inclusion.

Class Format: Lecture and discussion.

Requirements/Evaluation: Students will be graded on class participation and will have two take-home midterm essay examinations (4-6 pages). In addition, students will write two or three response papers (2-3 pages) and a final research paper.

Prerequisites: None.

Enrollment Limit: 40

Enrollment Preferences: Open to all students with completion of course admission survey if overenrolled.

Expected Class Size: 25

Grading: yes pass/fail option, no fifth course option

Distributions: (D2) (DPE)

This course is cross-listed and the prefixes carry the following divisional credit:

HIST 270 (D2) LEAD 270 (D2) AFR 270 (D2)

Difference, Power, and Equity Notes: This course will prompt students to evaluate the commercialization and commodification, perceptions and portrayals of minority athletes in popular media forms. Students will trace the emerging ideas, shifts, and trends in the depiction of race and in the process of racialization.

Fall 2021
LEC Section: 01 MR 1:10 pm - 2:25 pm Tyran K. Steward

LEAD 280 (S) Emancipation to BlackLivesMatter

Cross-listings: AFR 280 HIST 280 LEAD 280

Secondary Cross-listing

This introductory course surveys the cultural, political, and social history of African Americans from Reconstruction to the present. It offers a balance between a "top-down" and "bottom-up" approach and focuses primarily on African Americans' quest for citizenship, equality, justice, and opportunity. In addition to examining major historical developments and popular figures within the modern black past, we will explore the lesser-known histories of everyday people who helped shaped the black freedom struggle. In so doing, we will interrogate conventional narratives of progressive movements since emancipation. Some of the main topics include: the transition from slavery to freedom; the rise of Jim Crow and the politics of racial uplift; the Great Migration and the emergence of the New Negro; the Great Depression and the New Deal; World War II and the struggle for economic and racial inclusion; the postwar period and the intersecting movements of Civil Rights and Black Power; and the impacts of deindustrialization and mass incarceration on the black community. We will end with a discussion of the Obama years and Black Lives Matter.

Requirements/Evaluation: Students will be graded on class participation and will have two take-home essay examinations (a midterm and a final, each 6-8 pages). In addition, students will write two response papers (2-3 pages) and will complete a mapping project based on The Negro Motorist Green Handbook.

Prerequisites: none

Enrollment Limit: 40

Enrollment Preferences: students with demonstrated interest in material

Expected Class Size: 30

Grading: yes pass/fail option, yes fifth course option

Distributions: (D2)

This course is cross-listed and the prefixes carry the following divisional credit:
LEAD 285  (F)  The Revolutionary Generation: Galaxy of Leaders

Cross-listings:  LEAD 285  PSCI 285  HIST 354

Primary Cross-listing

The American Revolution produced a galaxy of brilliant and creative statesmen and intellectuals: Washington, Hamilton, Jefferson, Madison, Adams. In this seminar, we will study their astounding accomplishments—a successful war of independence, a Constitution and Bill of Rights, enduring democratic political institutions, and a nascent party system. But mostly we will focus on their ideas, for they were thinking revolutionaries. We will examine in depth and in detail their superb writings, their letters and speeches as well as Madison and Hamilton’s Federalist essays. We will also read recent interpretations of the founding generation by Gordon Wood, Joseph Ellis, Bernard Bailyn, and others.

Requirements/Evaluation:  three papers, weekly class presentations, and active participation in all discussions

Prerequisites:  none; courses in Leadership Studies or Political Theory or early American History are very helpful for admission to this seminar

Enrollment Limit:  12

Enrollment Preferences:  students with a background in Leadership Studies, American History or American Political Science

Expected Class Size:  12

Grading:  no pass/fail option,  no fifth course option

Distributions:  (D2)

This course is cross-listed and the prefixes carry the following divisional credit:

LEAD 285  (D2)  PSCI 285  (D2)  HIST 354  (D2)

Attributes:  HIST Group F Electives - U.S. + Canada  HIST Group P Electives - Premodern  LEAD American Domestic Leadership  LEAD Facets or Domains of Leadership

Fall 2021

SEM Section: 01  TF 2:35 pm - 3:50 pm  Susan Dunn

LEAD 301  (S)  Museums: History and Practice

Cross-listings:  ARTH 303  LEAD 301  ARTH 501

Secondary Cross-listing

Art museums not only express the political, economic and cultural values of their period of formation, but the evolution of those values that have resulted in today’s arts institutions. Looking at museums past and present internationally, the seminar will envision the future of museums as we recognize the programmatic trends developing in our own moment of civic and social unrest. The class will consider this future while examining existing governance and management policies and practices, the role of architecture and installation in interpretation and experience, guidelines in the accessioning and deaccessioning works of art, and issues in repatriation and restitution of cultural property. Surveying museums ranging in size and type from the "encyclopedic" to newly established contemporary arts institutions and alternative spaces, we will investigate current trends in acquisition, exhibition, educational programming in light of the equity and social justice demands of our time. With our goal of imagining art museums in the future, class discussions will have a special focus on how museums might strive to balance their traditional scholarly and artistic responsibilities with their heightened civic and social roles, doing so while maintaining financial stability in the increasingly market-driven, metric-conscious, not-for-profit environment of our time.

Requirements/Evaluation:  oral presentations and discussion in class and one seminar paper (with class presentation) at the end of the semester

Prerequisites:  undergraduates should email michael.conforti@williams.edu to schedule a discussion before registering for the course

Enrollment Limit:  10

Enrollment Preferences:  graduate students, then senior art history majors, then other undergraduates

Expected Class Size:  10

Grading:  no pass/fail option,  no fifth course option
Even before the pandemic, scholars, pundits, and the public thought Congress was in a state of crisis. Riven by polarized partisanship and gridlock, the most powerful assembly in the world seemed incapable of representing citizens and addressing problems. This seminar focuses on how Congress organizes itself to act as a collective body. In an organization comprised of equals, how and why do some senators and representatives acquire more power and authority than others? How does Congress act as an institution and not just a platform for 535 individuals? Why does Congress not act, especially when the U.S. confronts so many pressing problems, and how do legislators justify inaction? In what ways does this institution promote or hinder the legitimacy, responsiveness, and responsibility expected of a democratic governing institution?

Class Format: For fall of 2020, this class will be remote, with twice weekly synchronous discussion sessions. A few brief lectures will be put up on Glow to review before the relevant class section. Class discussion will draw on student questions posted on Glow as well as the process of developing and conducting original research.

Requirements/Evaluation: class participation, two short papers, and a final research paper

Prerequisites: PSCI 201 or permission of instructor

Enrollment Limit: 12

Enrollment Preferences: Political Science majors with American Politics concentration and Leadership Studies concentrators

Expected Class Size: 10

Grading: no pass/fail option, no fifth course option

Distributions: (D2)

This course is cross-listed and the prefixes carry the following divisional credit:

LEAD 311 (D2) PSCI 311 (D2)

Attributes: PSCI American Politics Courses PSCI Research Courses

Not offered current academic year

From democracy to liberty, equality to community, foundational ideas -- about what makes for good government, about what constitutes the good society, about what is necessary to lead a good life -- define the American political tradition and consume the American political imagination. Designed not only to uncover these (sometimes melodious, sometimes cacophonous) values but also to place current ideological debates about them in a broader developmental context, this tutorial will offer a topical tour of American political thinking from the birth of nationalism in the colonial period to the remaking of conservatism and liberalism in the early twenty-first century. Utilizing primary source material ranging from presidential speeches to party platforms, newspaper editorials to novels, we will seek to interrogate -- reconciling where possible, distinguishing where necessary, interpreting in all instances -- the disparate visions and assessments of the American political experience offered by politicians, artists, intellectuals, activists, and ordinary citizens over the course of more than two centuries. Our focus, then, is nothing less than the story of America -- as told by those who lived it.

Class Format: For spring 2021, this course will be taught remotely, with a few synchronous seminar classes at the start and end of the course bookending weekly synchronous tutorial sessions.
LEAD 314 (F) How Change Happens in American Politics

Cross-listings: PSCI 314 LEAD 314

Secondary Cross-listing

An unprecedented assault on the U.S. Capitol, the rise of white nationalism, a pandemic, a volatile economy, racial reckoning, and rapidly evolving environmental crises have all rocked American politics in the last year. What might we expect to come next? From the Founding to the present, the American political order has undergone cataclysmic and thoroughgoing transformations, yet it has also proven to be remarkably enduring. How can this be? Where do we find continuities and where upheavals? What accounts for the continuities, and what for the changes? What sorts of transformations have been possible, and who or what has made them possible? Finally, what are the costs of change (and of continuity)--and who pays them? The goal of this course is to assess American political change, or lack of, and to gain a sense of the role that political leaders have played in driving change. We will examine when and how individuals and leadership have mattered vis-à-vis broader historical and contextual factors, including economic developments, demographic change, war, and constitutional and institutional parameters. After examining general models of change and of leadership, we will consider specific case studies, such as civil rights for African-Americans, gender equality, labor advances, social conservatism, and populism. We will consider some of the complicated legacies of change. Finally, we will look at arguments that America has been "exceptional"--or, unlike other countries--as well as critiques of these arguments, to help us gain an understanding of future prospects for political transformation.

Requirements/Evaluation: participation in weekly meetings as well as weekly essays or critiques

Prerequisites: previous course in American politics or American history

Enrollment Limit: 10

Enrollment Preferences: Political Science majors and Leadership Studies concentrators

Expected Class Size: 10

Grading: no pass/fail option, no fifth course option

Distributions: (D2)

This course is cross-listed and the prefixes carry the following divisional credit:

PSCI 314 (D2) LEAD 314 (D2)

Attributes: LEAD Facets or Domains of Leadership POEC U.S. Political Economy + Public Policy Course PSCI American Politics Courses

Not offered current academic year

LEAD 315 (S) Parties in American Politics

Cross-listings: LEAD 315 PSCI 315

Secondary Cross-listing
Is the American party system bankrupt? It has been said that parties are essential to democracy, and in the U.S., political parties have played a central role in extending democracy and organizing power. But their worth is a continuing subject of debate. Parties have been celebrated for linking citizens to their government and providing the coherency and unity needed to govern in a political system of separated powers. Yet they have also been disparaged for inflaming divisions among people and grid-locking the government. Other critics take aim at the two-party system itself, claiming that the major parties fail to offer meaningful choices to citizens. This course will investigate this debate over parties by examining their nature and role in American political life, both past and present. Throughout the course, we will explore such questions as: What constitutes a party? For whom do they function? How and why have they changed over time? Why a two-party system, and what role do third parties play? Is partisanship good or bad for democracy? For governance? What is the relationship between parties and presidents? How does partisanship become tribalism or hyper-partisanship, and can this be prevented? This semester, we will explore answers to these questions in a tutorial-style seminar format.

Class Format: This course will be taught remotely in a quasi-tutorial style format with students meeting with the instructor weekly in small discussion groups.

Requirements/Evaluation: Students will be responsible for writing three 5-page papers and three 2-page critiques. Students will also be asked to take responsibility for managing discussion and presenting work at different points in the semester.

Prerequisites: PSCI course at the 200 or 300 level or permission of instructor

Enrollment Limit: 10

Enrollment Preferences: Political Science majors

Expected Class Size: 10

Grading: no pass/fail option, no fifth course option

Distributions: (D2)

This course is cross-listed and the prefixes carry the following divisional credit:

LEAD 315 (D2) PSCI 315 (D2)

Attributes: POEC U.S. Political Economy + Public Policy Course PSCI American Politics Courses

Not offered current academic year

LEAD 319 (S) Angela Davis: Political Theory, Activism, and Alliances (DPE) (WS)

Cross-listings: LEAD 319 PSCI 376 INTR 320 AMST 308

Secondary Cross-listing

This seminar examines the political thought, activism, and iconography of abolitionist Angela Davis. The seminar involves a critical engagement with the philosopher, former political prisoner, and their relationship with other theorists, authors and activists. Readings include: Angela Davis: An Autobiography; Soledad Brother: The Prison Letters of George Jackson; The Morning Breaks: The Trial of Angela Davis; Women, Race, and Class; If They Come in the Morning.

Requirements/Evaluation: Requirements: students attend each seminar class and come prepared to discuss the readings. Papers are due by email 24 hours before the seminar begins.

Prerequisites: Preferences: Juniors and Seniors who have taken courses in Africana Studies, American Studies, Political Science, Philosophy.

Enrollment Limit: 19

Enrollment Preferences: Juniors and Seniors with previous courses taken in Africana Studies, American Studies, Political Science, Philosophy.

Expected Class Size: 19

Grading: yes pass/fail option, yes fifth course option

Distributions: (D2) (DPE) (WS)

This course is cross-listed and the prefixes carry the following divisional credit:

LEAD 319 (D2) PSCI 376 (D2) INTR 320 (D2) AMST 308 (D2)

Writing Skills Notes: Three thesis papers at five pages each will receive critical feedback from the professor; one of the three papers will be revised with critical feedback from professor and peers, accompanied by a one-page statement explaining student’s revisions; one keyword glossary where students define their key terms used in the paper; one roundtable discussion based on the final paper.

Difference, Power, and Equity Notes: This course examines political activism in the 1960s-1970s during the Cold War in which the civil rights, black power and student anti-war movements challenged traditional US domestic and foreign policies. Examining the differential powers of university Regents, governors, presidents, and police forces and prison administrations in relation to social justice movements led by people under the age of
thirty, we examine the structures of institutional power and the agency of cadre theorists.

**Attributes:** AFR Core Electives  AMST Critical and Cultural Theory Electives  PHIL Contemporary Value Theory Courses  PSCI Political Theory Courses

**Spring 2022**

**SEM Section:** 01  M 7:00 pm - 9:40 pm  Joy A. James

**LEAD 320 (F) Heroes and Villains: Iconic Leadership and the Politics of Memory**

**Cross-listings:** PSCI 320  LEAD 320

**Primary Cross-listing**

Americans have been arguing intensely in recent years about how we should remember the leaders from our nation's past. Does Thomas Jefferson's statue belong on a university campus? Should college dorms be named for John C. Calhoun and Woodrow Wilson? Should Harriet Tubman's portrait replace Andrew Jackson's on the $20 bill? In this course we will look at how people in the United States and elsewhere have used their leaders' images to hash out larger political issues of national identity, purpose, and membership. Why has historical commemoration gotten so contentious--or has it always been contentious? What's really at stake when we depict our leaders? How (if at all) should we reconcile contemporary morality with historical context in assessing the leaders from our past? To address these questions, we will study portrayals of some of the most famous leaders in American history--including Alexander Hamilton, Abraham Lincoln, and Martin Luther King, Jr. Our sources will include political speeches, literature, film, and journalism as well as monuments and museum exhibits; though our examples will be drawn mostly from the United States, our conceptual framework will be transnational. As a final assignment, students will write a 10-12 page paper examining the politics of memory for a leader of their choice.

**Requirements/Evaluation:** two short (5- to 6-page) essays and a 10- to 12-page research paper

**Prerequisites:** previous course in Leadership Studies, or Political Science, or permission of instructor

**Enrollment Limit:** 19

**Enrollment Preferences:** Leadership Studies concentrators, Political Science majors

**Expected Class Size:** 19

**Grading:** no pass/fail option, no fifth course option

**Distributions:** (D2)

This course is cross-listed and the prefixes carry the following divisional credit:

PSCI 320 (D2)  LEAD 320 (D2)

**Attributes:** LEAD American Domestic Leadership  LEAD Facets or Domains of Leadership  PSCI Research Courses

Not offered current academic year

**LEAD 321 (S) History of U.S.-Japan Relations, 1853-Present** (DPE)

**Cross-listings:** LEAD 321  ASST 321  HIST 321  ASIA 321

**Secondary Cross-listing**

An unabating tension between conflict and compromise has been an undercurrent of U.S.-Japan relations since the 1850s, at times erupting into clashes reaching the scale of world war and at times allowing for measured collaboration. We will explore the U.S.-Japan relationship from the perspectives of both countries with a focus on how culture, domestic concerns, economic and political aims, international contexts, and race have helped shape its course and nature. This course will fulfill the Difference, Power, and Equity requirement by examining not just the diplomatic relationship between the U.S. and Japan, but also how various types of interactions have influenced the dynamics of power between these two countries and have shaped the ways in which each country has understood and portrayed the other.

**Class Format:** remote with synchronous, seminar-style discussion

**Requirements/Evaluation:** class participation, response papers (500 words), one short paper (5 pages), and a research paper (12-15 pages)

**Prerequisites:** none; open to first-year students with instructors permission

**Enrollment Limit:** 15

**Enrollment Preferences:** History or Asian Studies majors/prospective majors

**Expected Class Size:** 10-15
Grading:  no pass/fail option,  yes fifth course option

Distributions:  (D2)  (DPE)

This course is cross-listed and the prefixes carry the following divisional credit:
LEAD 321 (D2)  ASST 321 (D2)  HIST 321 (D2)  ASIA 321 (D2)

Difference, Power, and Equity Notes: The course focuses on differences in power (economic, cultural, political, and military) between Japan and the U.S., from the 1850s through the present. It considers the ways in which Japan has been subordinate to the U.S. for much of this history, and the conflicts that have resulted when Japan has attempted to overturn this dynamic of power. Students will acquire the skills of history and international relations to examine how race, culture, and politics have shaped this relationship.

Attributes:  GBST East Asian Studies Electives  HIST Group B Electives - Asia  HIST Group F Electives - U.S. + Canada  MAST Interdepartmental Electives

Not offered current academic year

LEAD 322  (F)  Gandhi: History, Ideas and Legacy  (WS)

Cross-listings:  REL 412  LEAD 412  ASIA 412  ASST 412  GBST 412  HIST 496  LEAD 322

Secondary Cross-listing

This course studies the life, work, and ideas of M.K. Gandhi (1869-1948), one of the most influential thinkers of the non-western world. Gandhi is well known today for his philosophy of non-violent resistance and its application in India's freedom struggle as well as his influence on the work of leaders like Martin Luther King and Nelson Mandela. Hailed as the 'father of the Indian nation', however, Gandhi is not only known for his political ideas but also for his deep engagement with aspect of everyday human behavior and morality: truth, vegetarianism, sex and celibacy, to name just a few of his obsessions which contributed to making his broader philosophy. It is this commitment to a morally pure life that earned him the title of 'Mahatma' or Great Soul in India. This tutorial will focus on three key aspects of Gandhi: his ideas of peaceful protest as means of social and political change, his contemplations on moral philosophy, and on his legacy in modern India and the world. Students will read a combination of Gandhi's own writings as well as journal articles, monographs and films. The course will probe questions such as: What was the context and nature of Gandhian nationalism? Did it help to integrate the Indian nation? Was Gandhi truly a Great Soul, a saint or a shrewd politician? In what ways is Gandhi received and remembered by the Indian nation today? How does understanding a figure like Gandhi facilitate our understanding of modern nationalism, citizenship and political action?

Class Format: REMOTE. This tutorial will be taught remotely but will otherwise follow the usual tutorial format of weekly hour-long meetings, pairing students who will alternatively write papers and critiques each week.

Requirements/Evaluation:  5-7-page essays  or  2-page critique due each week and a final report (3-4 pages) at the end of the semester.

Prerequisites:  None, except students who have taken HIST488T will not be permitted to take this class.

Enrollment Limit:  10

Enrollment Preferences:  Senior history majors and students who have previously taken HIST221.  Students who have previously taken HIST488T will not be permitted to take this class.

Expected Class Size:  10

Grading:  no pass/fail option,  no fifth course option

Distributions:  (D2)  (WS)

This course is cross-listed and the prefixes carry the following divisional credit:
REL 412 (D2)  LEAD 412 (D2)  ASIA 412 (D2)  ASST 412 (D2)  GBST 412 (D2)  HIST 496 (D2)  LEAD 322 (D2)

Writing Skills Notes: As a tutorial, this course is Writing Intensive as students not only write weekly papers but they also develop critical tools to engage in close reading of texts and interpret them and the facts therein. Each week, they will develop their writing by providing constructive criticism of their partner's paper, and in turn, learn to receive and build on critiques of their own work. Students will be given the opportunity to substantively revise their work on a regular basis.

Attributes:  HIST Group B Electives - Asia

Not offered current academic year

LEAD 323  (F)  From Achilles to Alexander: Leadership and Community in Ancient Greece

Cross-listings:  HIST 323  CLAS 323  LEAD 323
Visionary, opportunist, reformer, tyrant, demagogue, popular champion: concise characterization of influential leaders is often irresistible. But placing leaders in their much less easily encapsulated political, social, and religious contexts reveals them to be far more complicated and challenging subjects. Among the questions that will guide our study of Greek leadership: Was the transformative leader in a Greek city always an unexpected one, arising outside of the prevailing political and/or social systems? To what extent did the prevailing systems determine the nature of transformative as well as of normative leadership? How did various political and social norms contribute to legitimating particular kinds of leader? After studying such leaders as the "tyrants" who prevailed in many Greek cities of both the archaic and classical eras, then Athenian leaders like Solon, Cleisthenes, Cimon, Pericles, Cleon, and Demosthenes, and Spartans like Cleomenes, Leonidas, Brasidas, and Lysander, we will focus on Alexander the Great, whose unique accomplishments transformed every aspect of Greek belief about leadership, national boundaries, effective government, the role of the governed, and the legitimacy of power. Readings will include accounts of leadership and government by ancient Greek authors (e.g. Homer, Solon, Herodotus, Thucydides, Plato, Aristotle, Demosthenes, all in translation) and contemporary historians and political theorists.

Class Format: discussion

Requirements/Evaluation: contributions to class discussions, three short papers (4-6 pages each), a midterm exam, and an oral presentation leading to a significant final paper (10-12 pages)

Prerequisites: none, but a background and/or interest in the ancient world, political systems, and/or Leadership Studies is preferred

Enrollment Limit: 19

Expected Class Size: 12

Grading: yes pass/fail option, yes fifth course option

Distributions: (D1)

This course is cross-listed and the prefixes carry the following divisional credit:
HIST 323 (D2) CLAS 323 (D1) LEAD 323 (D1)

Attributes: HIST Group C Electives - Europe and Russia HIST Group P Electives - Premodern LEAD Facets or Domains of Leadership

Not offered current academic year

LEAD 325 (S) The Roosevelt Style of Leadership

Cross-listings: LEAD 325 HIST 358

Primary Cross-listing

In this seminar, we will study the political and moral leadership of Theodore, Franklin and Eleanor Roosevelt. The three Roosevelts transformed and expanded the role of government in American society, bringing about fundamental and lasting change. What were their leadership strategies and styles? How did TR and FDR differ in their approaches to leadership? Were TR's "Square Deal" and FDR's "New Deal" similar? How did Dr. New Deal become Dr. Win-the-War? How did they balance political deal-making with bold, principled leadership? What kind of leadership role did Eleanor Roosevelt play? In addition to studying biographies, their writings and speeches, we will do research using the Proquest data base of historical newspapers, to see history as it was being made.

Requirements/Evaluation: participation in class discussions, oral reports, two research papers

Prerequisites: none; courses in Leadership Studies and American Political Science and American History are very helpful for admission to this seminar

Enrollment Limit: 12

Enrollment Preferences: Leadership Studies concentrators and students with a background in American history and Political Science

Expected Class Size: 12

Grading: no pass/fail option, no fifth course option

Distributions: (D2)

This course is cross-listed and the prefixes carry the following divisional credit:
LEAD 325 (D2) HIST 358 (D2)

Attributes: HIST Group F Electives - U.S. + Canada

Spring 2022

SEM Section: 01 W 1:10 pm - 3:50 pm Susan Dunn
LEAD 330  (F)  Senior Seminar: The Nuclear Revolution

Cross-listings:  LEAD 420  LEAD 330  PSCI 420

Secondary Cross-listing

This is a course about international politics in the nuclear age. In broad terms, it focuses on a very basic question: Does international politics still work essentially the same way as it did in the prenuclear era, or has it undergone a "revolution," in the most fundamental sense of the word? The structure of the course combines political science concepts and historical case studies, with the goal of generating in-depth classroom debates over key conceptual, historical, and policy questions. Classes will be taught remotely. The basic format of the course will be to combine very brief lectures with detailed class discussions of each session's topic. The course will begin--by focusing on the Manhattan Project--with a brief technical overview of nuclear physics, nuclear technologies, and the design and effects of nuclear weapons. The course will then examine the following subjects: the dropping of the atomic bombs on Japan; theories of the nuclear revolution; the early Cold War period; the development and implications of thermonuclear weapons; the Berlin and Cuban missile crises; nuclear accidents; nuclear terrorism and illicit nuclear networks; the future of nuclear energy; regional nuclear programs; preventive strikes on nuclear facilities; nuclear proliferation; and contemporary policy debates.

Class Format: This course will be taught remotely. All class discussions will be synchronous.

Requirements/Evaluation: class participation, three 8- to 10-page papers

Prerequisites:  PSCI 202

Enrollment Limit:  15

Enrollment Preferences:  Political Science major seniors with an International Relations concentration

Expected Class Size:  15

Grading:  no pass/fail option,  no fifth course option

Distributions:  (D2)

This course is cross-listed and the prefixes carry the following divisional credit:
LEAD 420 (D2) LEAD 330 (D2) PSCI 420 (D2)

Attributes:  PSCI International Relations Courses

Not offered current academic year

LEAD 332  (F)  New York City Politics from the Blackout to Bloomberg  (WS)

Cross-listings:  PSCI 310  LEAD 332  PSCI 332

Secondary Cross-listing

This course examines New York City's political history from the 1970s to the present—a period during which the city underwent staggering economic and social changes. In the mid-1970s, New York was a poster child of urban crisis, plagued by arson and housing abandonment, crime, the loss of residents and jobs, and failing public services. By the early 21st century, the city had largely met these challenges and was once again one of the most diverse and economically vital places on earth—but also one marked by profound inequality. This course will examine how New Yorkers have contested core issues of capitalism and democracy—how those contests have played out as the city itself has changed and how they have shaped contemporary New York. Broad themes will include the city’s role as a showcase for neoliberalism, neoconservatism, technocratic centrism, and progressivism; the politics of race, immigration, and belonging; the relation of city, state, and national governments; and the sources of contemporary forms of inequality. Specific topics will include policing, school reform, and gentrification. As the primary assignment in the course, students will design, research, and write a 20-page paper on a topic of their choice.

Requirements/Evaluation: active class participation, 2-page preliminary proposal, 10-page research proposal, 2-page peer feedback, 18- to 20-page research paper

Prerequisites:  none

Enrollment Limit:  14

Enrollment Preferences:  Political Science majors and Leadership Studies concentrators

Expected Class Size:  14

Grading:  no pass/fail option,  no fifth course option

Distributions:  (D2)  (WS)

This course is cross-listed and the prefixes carry the following divisional credit:
LEAD 336 (S) Science, Pseudoscience, and the Two Cultures

Cross-listings: LEAD 336 ASTR 336 HSCI 336

Secondary Cross-listing

A famous dichotomy between the sciences and the humanities, and public understanding of them, was laid down by C. P. Snow and has been widely discussed, with ignorance of the second law of thermodynamics compared with ignorance of Shakespeare. In this seminar, we will consider several aspects of science and scientific culture, including how scientific thinking challenges the claims of pseudoscience. We will consider C. P. Snow and his critics as well as the ideas about the Copernican Revolution and other paradigms invented by Thomas Kuhn. We will discuss the recent "Science Wars" over the validity of scientific ideas. We will consider the fundamental originators of modern science, including Tycho, Kepler, Galileo, and Newton, viewing their original works in the Chapin Library of rare books and comparing their interests in science with what we now call pseudoscience, like alchemy. We will review the history and psychology of astrology and other pseudosciences. Building on the work of Martin Gardner in *Fads and Fallacies in the Name of Science*, and using such recent journals as *The Skeptical Inquirer* and *The Scientific Review of Alternative Medicine*, we consider from a scientific point of view what is now called complementary or alternative medicine, including both older versions such as chiropractic and newer nonscientific practices. We will discuss the current global-climate-change deniers and their effects on policy. We discuss vaccination policy. We consider such topics as GM (genetically modified) foods, the safety and regulation of dietary supplements, and the validity of government and other recommendations relevant to the roles of dietary salt, sugar, and fat in health. We consider the search for extraterrestrial intelligence (SETI) and reports of UFO's and aliens. We consider the possible effects that superstitious beliefs have on the general public's cooperation in vaccination programs and other consequences of superstition. We will discuss conspiracy theories such as those about the Kennedy assassination, in view of the 2017 release of many documents from the time and the recent book by Alexandra Zapruder, the granddaughter of the person whose on-the-spot movie documented the fatal shot. We also consider a range of dramas that are based on scientific themes, such as Tom Stoppard's *Arcadia* and Michael Frayn's *Copenhagen*.

Requirements/Evaluation: biweekly 5-page papers, participation in discussions, and a 15-page final paper

Prerequisites: none

Enrollment Limit: 12

Enrollment Preferences: juniors and seniors and to those with backgrounds in science, history of science, or philosophy

Expected Class Size: 12

Grading: yes pass/fail option, yes fifth course option

Unit Notes: non-major course; does not count toward ASPH, ASTR or PHYS major

Distributions: (D3)

This course is cross-listed and the prefixes carry the following divisional credit:

LEAD 336 (D3) ASTR 336 (D3) HSCI 336 (D2)

Not offered current academic year

LEAD 348 (S) The Black Radical Tradition

Cross-listings: PSCI 348 AFR 348 PSCI 377 LEAD 348

Secondary Cross-listing

The black radical tradition is a modern tradition of thought and action begun after transatlantic slavery's advent. Contemporary social science and the humanities overwhelmingly portray it as a critique of black politics in the latter's liberal, libertarian, and conservative forms. This tutorial unsettles that framing, first by situating the black radical tradition as a species of black politics, and second through expanding the boundaries of black politics beyond the United States. Central to the black radical tradition's architecture are inquiries into the concepts of freedom, race, equality, rights, and
humanism; meaning of "radical"; the national-transnational relationship; notions of leadership; status of global capitalism; the nexus of theory and praxis; and revolutionary politics. We begin with examinations of these central notions and debates, and then move to investigations of the political thought of four key late modern Afro-Caribbean and African-American thinkers within the tradition: Walter Rodney, Sylvia Wynter, Cedric Robinson, and Angela Davis.

Requirements/Evaluation: attendance; five 5-page essays, five 2-page critiques, and one 1-page essay for the final class
Prerequisites: none; open to all
Enrollment Limit: 10
Enrollment Preferences: Africana Studies concentrators, Leadership Studies concentrators, and Political Science majors
Expected Class Size: 10
Grading: no pass/fail option, no fifth course option
Distributions: (D2)
This course is cross-listed and the prefixes carry the following divisional credit:
PSCI 348 (D2) AFR 348 (D2) PSCI 377 (D2) LEAD 348 (D2)
Attributes: AFR Core Electives PSCI Political Theory Courses
Not offered current academic year

LEAD 360 (F) The Political Thought of Frantz Fanon (WS)
Cross-listings: PSCI 370 PHIL 360 AFR 360 LEAD 360
Secondary Cross-listing
Martinican psychiatrist, philosopher, and revolutionary Frantz Fanon was among the leading critical theorists and Africana thinkers of the twentieth century. Fanon ushered in the decolonial turn in critical theory, a move calling on those both within and outside of Europe to challenge the coloniality of the age and to forge a new vision of politics in the postcolonial period. This course is an advanced seminar devoted to a comprehensive examination of Fanon's political thought. We will begin with an analysis of primary texts by Fanon and end by considering how Fanon has been interpreted by his contemporaries as well as activists and critical theorists writing today.

Requirements/Evaluation: attendance and participation, weekly online reading response papers, a class presentation, two 7-page essays, and one 20-page final research paper
Prerequisites: none
Enrollment Limit: 19
Enrollment Preferences: Africana Studies concentrators, Leadership Studies concentrators, and Political Science majors
Expected Class Size: 10
Grading: no pass/fail option, yes fifth course option
Distributions: (D2) (WS)
This course is cross-listed and the prefixes carry the following divisional credit:
PSCI 370 (D2) PHIL 360 (D2) AFR 360 (D2) LEAD 360 (D2)
Writing Skills Notes: Students write weekly online reading response papers, two 7-page essays, and one 20-page final research paper. Students receive written feedback from me throughout, meet with me 1-on-1 to discuss 7-page essays to then revise/re-submit and also receive written feedback before final submission. Students will receive from the instructor timely comments on their writing skills, with suggestions for improvement.
Attributes: AFR Core Electives AMST Comp Studies in Race, Ethnicity, Diaspora AMST Critical and Cultural Theory Electives PSCI Political Theory Courses
Not offered current academic year

LEAD 361 (F) The CIA and American Foreign Policy
Cross-listings: PSCI 361 LEAD 361 HIST 355
Secondary Cross-listing
Despite an American aversion to espionage captured by Secretary of State Henry Stimson's oft-cited (yet unsubstantiated) remark, "Gentlemen don't read each other's mail," intelligence history in the United States dates back to the Revolutionary War. Still, it took the shock of Pearl Harbor for the
United States to establish a permanent peacetime civilian intelligence service independent of another federal department--the Central Intelligence Agency. Since then, the agency and others which comprise the loose entity called the Intelligence Community (IC) have played a pivotal albeit intensely controversial role in US foreign and national security policies. Yet their roles and missions remain largely misunderstood and divisive, as attested to by recent debates surrounding the multiple investigations of the 9/11 tragedy, the flawed pre-war estimates of Iraq's Weapons of Mass Destruction (WMD) capabilities, the reporting on Benghazi, the Snowden revelations, and much more. This course seeks to provide greater understanding of the relationship between intelligence and US foreign and national security policy by examining the CIA's and IC's roles and responsibilities, illuminating their history alongside the history of America and the World, assessing their successes and failures, evaluating their reforms, and correlating their behavior and capabilities with US values and institutions.

Requirements/Evaluation: Midterm, several short papers, and a research paper.
Prerequisites: None
Enrollment Limit: 14
Enrollment Preferences: Political Science and History Majors, prior coursework in American foreign policy.
Expected Class Size: 14
Grading: no pass/fail option, no fifth course option
Distributions: (D2)
This course is cross-listed and the prefixes carry the following divisional credit:
PSCI 361 (D2) LEAD 361 (D2) HIST 355 (D2)
Attributes: HIST Group F Electives - U.S. + Canada

Fall 2021
SEM Section: 01 W 1:10 pm - 3:50 pm Richard H. Immerman

LEAD 369 (S) The Crisis of Leadership
Cross-listings: PSCI 369 LEAD 369
Primary Cross-listing
It is now a commonplace that the liberal democracies of Europe and North America (and beyond) are facing a "crisis of leadership." In country after country, champions of cosmopolitan values and moderate reform are struggling to build sufficient popular support for their programs. These failures have created space for a politics of populism, ethno-nationalism, and resentment--an "anti-leadership insurgency" which, paradoxically, has catapulted charismatic (their critics would say demagogic) leaders to the highest offices of some of the largest nations on earth. In this course, we will seek to understand the challenges liberal, cosmopolitan leadership has encountered in the 21st century and the reasons why populist, nationalist leadership has proven resurgent. We will begin by examining institutional constraints facing political leaders: globalization, sclerotic institutions, polarization, endemic racism, and a changing media environment. Then we will look at some important factors which shape how followers approach would-be leaders: inequality and economic precarity; identity and group consciousness; notions of membership, community, and hierarchy; and declining local institutions. Our primary questions will be these: Why is transformative leadership so difficult today? How does political leadership in the 21st century differ from leadership in earlier eras? What conditions are necessary to sustain effective leadership in the contemporary world?

Requirements/Evaluation: class participation, regular response papers, research proposal, research paper; this is a research course; the primary written assignment will be a research paper which students will develop over the course of the semester
Prerequisites: none
Enrollment Limit: 14
Enrollment Preferences: Political Science majors, Leadership Studies concentrators
Expected Class Size: 14
Grading: no pass/fail option, no fifth course option
Distributions: (D2)
This course is cross-listed and the prefixes carry the following divisional credit:
PSCI 369 (D2) LEAD 369 (D2)
Attributes: LEAD American Domestic Leadership
Not offered current academic year
The Vietnam Wars

Cross-listings: LEAD 389  HIST 389  ASIA 389  ASST 389

Secondary Cross-listing

This course explores Vietnam's twentieth century wars, including an anti-colonial war against France (1946-1954), a massive Cold War conflict involving the United States (1965-1973), and postcolonial confrontations with China and Cambodia in the late-1970s. Course materials will focus primarily on Vietnam's domestic politics and its relations with other countries. Lectures, readings, films, and discussions will explore the process by which Vietnam's anti-colonial struggle became one of the central conflicts of the Cold War, and examine the ramifications of that fact for all parties involved. The impact of these wars can hardly be overstated, as they affected the trajectory of French decolonization, altered America's domestic politics and foreign policy, invigorated anti-colonial movements across the Third World, and left Vietnam isolated in the international community. Students will read a number of scholarly texts, primary sources, memoirs, and novels to explore everything from high-level international diplomacy to personal experiences of conflict and dramatic social change wrought by decolonization and decades of warfare.

Class Format: This course will be fully remote. The course format will prioritize synchronous discussions and small group work via Zoom.

Requirements/Evaluation: class participation, several short papers, and a 10- to 12-page final paper

Prerequisites: none; open to all

Enrollment Limit: 15

Enrollment Preferences: History and Asian Studies majors

Expected Class Size: 10-15

Grading: yes pass/fail option, yes fifth course option

Distributions: (D2) (DPE)

This course is cross-listed and the prefixes carry the following divisional credit:

LEAD 389 (D2) HIST 389 (D2) ASIA 389 (D2) ASST 389 (D2)

Difference, Power, and Equity Notes: This course traces Vietnam's anti-colonial movements from colonization to liberation. Students will examine power struggles among Vietnamese nationalists from a variety of different religious, class, ideological, and regional backgrounds, as well as Vietnam's diplomatic and military rivalries with France, China, the Soviet Union, and the United States. Readings will focus on Vietnamese voices to explore how the country surmounted seemingly impossible international power dynamics.

Attributes: HIST Group B Electives - Asia  HIST Group F Electives - U.S. + Canada  LEAD American Foreign Policy Leadership

Not offered current academic year

LEAD 397  (F)  Independent Study: Leadership Studies

Leadership Studies independent study. Permission of the chair of Leadership Studies required.

Grading: yes pass/fail option, yes fifth course option

Distributions: (D2)

Fall 2021

IND Section: 01  TBA  Justin Crowe

LEAD 398  (S)  Independent Study: Leadership Studies

Leadership Studies independent study. Permission of the chair of Leadership Studies required.

Grading: yes pass/fail option, yes fifth course option

Distributions: (D2)

Spring 2022

IND Section: 01  TBA  Justin Crowe

LEAD 402  (S)  The Art of Presidential Leadership
In this seminar, we will focus on the leadership skills, strategies, successes and failures of some of the greatest American presidents—Washington, Jefferson, Theodore Roosevelt, FDR, Reagan—as well as some of the most controversial—Lyndon Johnson and Nixon. We will investigate how these presidents developed as leaders before as well as after their election to the presidency. How did they determine their goals and assemble their leadership teams? How did they mobilize followers and connect with them? What challenges did they face and what principles guided them? What failures did they meet and why? Readings will include correspondence, speeches, and biographies. Students will make extensive use the Proquest data base of historical newspapers to study history as it was being made.

**Class Format:** Remote via Zoom

**Requirements/Evaluation:** three papers, many class presentations, and active participation in all discussions

**Prerequisites:** LEAD 125 or permission of instructor

**Enrollment Limit:** 10

**Enrollment Preferences:** Leadership Studies concentrators and students with background in American history and Political Science

**Expected Class Size:** 10

**Grading:** no pass/fail option, no fifth course option

**Distributions:** (D2)

**Attributes:** LEAD Facets or Domains of Leadership

Not offered current academic year

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**LEAD 425 (S) Leadership and the Anxieties of Democracy**

**Cross-listings:** PSCI 357 LEAD 425

**Primary Cross-listing**

This capstone course examines the challenges and opportunities facing political leaders in contemporary liberal democracies. We will begin by surveying institutional constraints confronting contemporary political leaders: globalization, sclerotic institutions, polarization, endemic racism, and a changing media environment, among others. Then, we will look at some important factors that shape how followers approach would-be leaders: inequality and economic precarity; identity and group consciousness; notions of membership, community, and hierarchy; and declining local institutions. While the course will focus primarily on the United States, our conceptual framework will be global; though our main interest will be contemporary, we will also examine previous eras in which democratic leadership has come under great pressure. Our primary questions will be these: Why does transformative leadership seem so difficult today? How does political leadership in the 21st century differ from leadership in earlier eras? What conditions are necessary to sustain effective leadership in the contemporary world? As a final assignment, students will craft an 18-20-page research paper on a topic of their choice related to the themes of the course.

**Requirements/Evaluation:** Seminar participation, research proposal, peer workshop, research paper, in-class research presentation

**Prerequisites:** LEAD 125 or permission of the instructor

**Enrollment Limit:** 15

**Enrollment Preferences:** Open to Leadership Studies concentrators or with the permission of the instructor; preference given to Political Science majors

**Expected Class Size:** 15

**Grading:** no pass/fail option, no fifth course option

**Distributions:** (D2)

**This course is cross-listed and the prefixes carry the following divisional credit:**

PSCI 357 (D2) LEAD 425 (D2)

**Attributes:** LEAD Facets or Domains of Leadership PSCI Research Courses

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Spring 2022

SEM Section: 01 
MR 2:35 pm - 3:50 pm 
Mason B. Williams

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**Winter Study**

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LEAD 12 (W) Principles of Effective Leadership
This course will examine issues related to effective leadership in a variety of contexts, primarily through the experience of guest lecturers. We will begin by identifying key principles of leadership with reference to several great leaders in history, moving on to consider contemporary yet timeless topics such as personal responsibility, corruption and fraud in the private sector as well as the essential role good communications skills play in exercising leadership. The majority of class sessions will feature distinguished guest speakers, many of whom are Williams alumni, who have held leadership roles in government, business, philanthropy and healthcare. Probing our guests’ approaches to organizational leadership is the primary goal of this Winter Study. After each lecture, we will spend time in the next class sharing impressions, surprises and lessons learned. There will be a 5-page final paper and 5-minute presentation which may take a variety of forms and formats, but which should address the basic themes in our readings as well as what you have learned from our guests, both collectively and more specifically in the case of at least three individuals.

Requirements/Evaluation: Short paper and final project or presentation; Other: In-Class Discussions

Prerequisites: none

Enrollment Limit: 25

Enrollment Preferences: Leadership Studies concentrators

Grading: pass/fail only

Unit Notes: William E. Simon, Jr., ’73. Businessman, lawyer, and philanthropist, Mr. Simon is Partner Emeritus of Simon Quick Advisors and Co-Chairman of the William E. Simon Foundation. Early in his career he was Assistant U.S. Attorney in the Southern District of New York and later was the 2002 Republican gubernatorial nominee in California. Mr. Simon is a Trustee Emeritus of Williams College.

Materials/Lab Fee: none

Winter 2022
LEC Section: 01 TBA Bill Simon

LEAD 16 (W) Effective Advocacy and Public Speaking
Clear and persuasive public speaking, whether before a small group or a much larger audience, is essential to effective leadership and career development. This course is designed to enhance a student’s ability to develop a position on a significant issue and to advance and defend that position orally. This course will give students, either singly or in pairs, numerous opportunities to make presentations and receive immediate feedback from the Instructors. The course will consist of three sessions per week lasting approximately 120 minutes, with an initial organizational session to select a topic to be presented or debated. Students may choose either to present individually or in a debate format with another individual. Students may select their own presentation topic or choose from a list of suggested issues.

Requirements/Evaluation: oral presentations of 3-10 minutes throughout the course, but no less than once a week; listen to and critique each other’s presentations throughout the course

Prerequisites: none

Enrollment Limit: 12

Enrollment Preferences: preference for seniors

Grading: pass/fail only

Unit Notes: David Olson and Stephen Brown are experienced trial lawyers, having spent decades litigating antitrust, commercial, civil rights & other types of civil cases in state and federal courts. For several years, they have jointly taught a Mock Trial Winter Study course. Robert Schwed is a corporate lawyer who specialized in private equity and venture capital transactions for domestic & international clients. He was an adjunct law school professor for 9 years and has also taught a Winter Study course.

Materials/Lab Fee: none

Winter 2022
LEC Section: 01 TBA Steve Brown, David C. Olson

LEAD 17 (W) Mindful Leadership
What are you doing to strengthen your ability to lead, focus, embody compassion, and perform at your best? Training our minds with mindfulness can shift our baseline level of happiness, help us to navigate upheaval in our lives, and enable us to lead compellingly through uncertainty. In this
experiential learning course—blending (still and moving) meditation with leadership development—we will: explore mindfulness and performance challenges, heighten our ability to understand and work with intense emotions, bring more resilience to our relationships, and gain strategies to work with our inner critics. Through exercises, we will also explore storytelling, decision-making, debriefing, dance, privilege, and compassion. You will integrate what we've explored and then lead your own exercise/experience near the end of the course-facilitating an experience for the group that you believe will contribute to our collective learning. You will also facilitate the debrief of another student-led exercise/experience-to draw out lessons learned. Through readings, podcasts, and videos we will be inspired by leadership practitioners and mindfulness teachers such as: Amy Edmondson, Jim Detert, Zander Grashow, Ruth King, Mark Coleman, Jamie Wheal, Sharon Salzberg, and Mooji. To explore the mindbody connection through art, we'll venture off-campus to meet for one class at the Clark and one class at MASS MoCA. We will meet 2 times per week for 3 hours. One (minimum) individual meeting with the instructor will be scheduled during the course to support each student to lead their own exercise/experience and student-led debrief. If you have any questions about this course, feel free to contact the instructor at: hunt.jamie@gmail.com.

Requirements/Evaluation: final project or presentation, evaluation will be based on class participation, completion of assignments, engagement with pod group, as well as student-led debrief and final student-led exercise/experience that demonstrates engagement with class material (or final 10-page paper if that is what you prefer). We will meet 2 times per week for 3 hours. One (minimum) individual meeting with the instructor will be scheduled during the course to support each student to lead their own exercise/experience and student-led debrief. If you have any questions about this course, feel free to contact the instructor at: hunt.jamie@gmail.com

Prerequisites: open to all students; no previous mindfulness, leadership development, nor movement experience required

Enrollment Limit: 16

Enrollment Preferences: statement of interest (share a bit about yourself and your interest in the course)

Grading: pass/fail only

Unit Notes: Jamie Hunt '03 helps changemakers transform themselves, their organizations, and the world—through coaching, mindful leadership, and organizational development. He has worked with clients such as: The Gates Foundation, Google, Greenpeace, Purpose, MIT Solve, and the Williams Ski Team. Still curious? Learn more: www.jamiehunt.org

Materials/Lab Fee: none

Winter 2022

LEC Section: 01    TBA    Jamie  Hunt

LEAD 18  (W) Wilderness Emergency Care
This Winter Study course is for students who would like to participate in a 9 day, 72 hour comprehensive hands on in-depth look at the standards and skills of dealing with wilderness based medical emergencies. Topics that will be covered include, Response and Assessment, Musculoskeletal Injuries, Soft Tissue Injuries, Environmental Injuries, and Survival Skills. Additional topics, such as CPR, are also included. Students will be required to successfully complete the written and practical exams, and not miss any of the 9 classes to receive credit and WFR/CPR certification. The course runs 9 consecutive days straight from 9AM--5PM. The instructor will be provided by SOLO (Stonehearth Open Learning Opportunities).

Requirements/Evaluation: written and practical exam

Prerequisites: none

Enrollment Limit: 22

Enrollment Preferences: submit a statement of purpose to the course sponsor, WOC Director, explaining why they want to take the course and hope to gain from the experience

Grading: pass/fail only

Materials/Lab Fee: $450

Attributes: EXPE Experiential Education Courses

Winter 2022

LEC Section: 01    TBA    Scott A. Lewis

LEAD 21  (W) Wilderness Leadership
This Winter Study course is for students who would like to participate in a nationally recognized outdoor skills program, in example NOLS (National Outdoor Leadership School) or Outward Bound program. The individual student would meet with the current Director of the Williams Outing Club to
identify a program that best fits the student's needs and meets the minimum criteria of at least a 14 day instructed program. The potential student would also meet to discuss the educational goals of learning about leadership and group dynamics in a wilderness setting.

**Requirements/Evaluation:** short paper and final project or presentation

**Prerequisites:** none

**Enrollment Limit:** none

**Enrollment Preferences:** none

**Grading:** pass/fail only

**Materials/Lab Fee:** none

Winter 2022

LEC Section: 01 TBA Scott A. Lewis

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**LEAD 22 (W) Ski Patrol: Outdoor Emergency Response**

**Cross-listings:** SPEC 22 LEAD 22

**Primary Cross-listing**

The course will teach and develop technical and leadership skills required to effectively and efficiently provide emergency medical care in outdoor environments. Successful completion can lead to certification as a member of the National Ski Patrol (NSP). The course implements NSP's Outdoor Emergency Care and Outdoor Emergency Transport curricula in a hands-on, "on-hill" environment to address: Wounds and Burns - Musculoskeletal Trauma; Shock, Environmental and Medical emergencies. Students will practice the use of splints, bandaging, rescue equipment, methods of extrication, organization/prioritization of rescue tasks, and dealing with unusual emergencies. Emphasis will be placed on the Leadership Skills required to handle complex and stressful emergency situations. Each week there will be ~12 hours of mandatory outdoor training at Jiminy Peak ski area. Exact timing (mornings vs. afternoons; specific days; # hours/day) will be determined based on student and instructor availability. Additional homework/practice may be required. The course will culminate with a written and practical exam. Costs: Students who have taken Outdoor Emergency Care: $20 (CPR certification). Students with WFR or EMT certification: $145 (NSP membership and exam materials). $20 CPR certification (if needed). These students might also want to acquire the Outdoor Emergency Care textbook (~$100). Students need to supply their own ski/snowboard equipment. The course is limited to 15 students, chosen on the basis of ski/snowboard interest and ability. Preference given to students who completed the Outdoor Emergency Care PE class in the preceding fall term. Successful completion of a written and practical first aid exam, along with demonstrating ski/snowboard proficiency, will qualify the student to be certified as a National Ski Patroller. Pre-requisite: Outdoor Emergency Care, Wilderness First Responder, or Emergency Medical Technician.

**Requirements/Evaluation:** skill and knowledge demonstration in written and practical exam

**Prerequisites:** Outdoor Emergency Care OR Emergency Medical Technician OR Wilderness First Responder

**Enrollment Limit:** 15

**Enrollment Preferences:** ski/snowboard proficiency; prior first aid experience

**Grading:** pass/fail only

**Unit Notes:** Tom Feist is an alumnus of Williams College ('85) and PhD in Materials Science and Engineering. Following a 20+ year career at General Electric, Tom taught Chemistry at Williams in 2017-18. He has been a ski patroller for over 35 years, having started patrolling at Williams. Tom is a certified Instructor and Instructor Trainer for Outdoor Emergency care and currently patrols at Sugarbush Resort in Vermont.

**Materials/Lab Fee:** $165

**This course is cross-listed and the prefixes carry the following divisional credit:**

SPEC 22 LEAD 22

**Attributes:** EXPE Experiential Education Courses

Winter 2022

LEC Section: 01 TBA Thomas P. Feist

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**LEAD 99 (W) Independent Study: Leadership Studies**

Open to upperclass students. Students interested in doing an independent project (99) during Winter Study must make prior arrangements with a
faculty sponsor. The student and professor then complete the independent study proposal form available online. The deadline is typically in late September. Proposals are reviewed by the pertinent department and the Winter Study Committee. Students will be notified if their proposal is approved prior to the Winter Study registration period.

**Class Format:** independent study

**Grading:** pass/fail only

Winter 2022
IND Section: 01 TBA Justin Crowe